



COMMISSION FOR CONCILIATION, MEDIATION & ARBITRATION

National Office

28 Harrison Street, Johannesburg, 2001

Private Bag X94 Marshalltown, 2107; Tel (011) 377-6650; Fax (011) 834-7351

Docex: DX147; Email: DLSCMEnquiries@ccma.org.za

REQUEST FOR QUOTATIONS "RFQ"

RFQ NO:	RQN00000219124		
DESCRIPTION OF SERVICES REQUIRED:	REQUEST FOR A QUOTATION (RFQ) FOR THE DESIGN, EDITING AND LAYOUT OF ANNUAL REPORT. SEE THE DETAILED SPECIFICATION BELOW		
ISSUING DATE:	09 JULY 2026		
PLEASE ENSURE THAT THE QUOTATION HAVE THE TOTAL FIXED AMOUNT STATED IN ORDER FOR CCMA TO BE ABLE TO EVALUATE YOUR PRICE AND PRICE MUST INCLUDE ALL APPLICABLE TAXES			
CONTRACT DURATION	Once-off services, project to be completed within the period from the date of award to the deliverable date. Deliverable due by 31 August 2026		
CLOSING:	TIME:	14:00	DATE: 17 JULY 2026
QUOTATION VALIDITY PERIOD:	90 days		
CONTACT PERSON:	Phathutshedzo Mulandana; Email: PhathutshedzoM@ccma.org.za Tel: 011 377 6717		
DELIVERY OR SUBMISSION INSTRUCTIONS FOR RFQ:	The submissions of the quotations must be emailed to: RFQ4@CCMA.org.za only All quotations need to be on an official letterhead (All cost included)		
DISQUALIFICATION	Quotations not submitted to the RFQ4@CCMA.org.za will be disqualified.		
EVALUATION OF QUOTATIONS	<ul style="list-style-type: none"> All quotations above R2000 will be evaluated on pricing and CCMA preferential points using the 80/20 system. The 80 points are for requests for quotations up to the rand value of R1 million. The 20 points will be allocated to promote the CCMA goals on ownership 		
	NB: Supplier must attach the following documents when responding to this RFQ:		

	<p>Proof of ownership must be attached in the form of:</p> <ul style="list-style-type: none">➤ Copy of the founding documentation of the company with which the ownership is listed i.e. CIPC etc;➤ Copy of the id-document (s) of the owner (s).➤ Proof of Medical certificate confirming disability of the owner (s). <p>Failure to adhere to the above will result in the non-allocation of preferential points.</p> <p>Bidders must be registered on CSD prior to submitting quotations.</p>
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SPECIFICATION

1. PURPOSE

- 1.1. The CCMA intends to appoint a service provider with suitable expertise and experience in rendering Design, editing and layout.
- 1.2. The expected contract duration of the project is from the date of appointment until 31 August 2026.

2. OBJECTIVE

- 2.1. The objective of this project is to acquire high quality and timeous design, layout and editing for the period from date of appointment until 31 August 2026 and to treat all material provided with confidentiality.

3. BACKGROUND

- 3.1. The Commission for Conciliation, Mediation and Arbitration (CCMA) is an independent and autonomous organisation that was established by the Labour Relations Act of 1995 (LRA) to deliver dispute resolution services to the people of South Africa. The core mandate of the CCMA, as one of the organisations charged with implementing the LRA, is derived from the purpose of the LRA which, amongst others, is to advance economic development, social justice, labour peace and the democratisation of the workplace.
- 3.2. There are three (3) major deadlines in the production of the Annual Report
 - Signoff of the design concept on 03 August 2026.
 - Layout version for submission to the Audit and Risk Committee and Governing Body on 14 August 2026.
 - Receive the final version on 31 August 2026.
- 3.3. A detailed project plan will be provided and agreed to on appointment.
- 3.4. The final deadline work should be completed by 31 August 2026.

4. SCOPE OF WORK

- 4.1. **The successful bidder will be required to perform, the following tasks as-and-when required:**
 - 4.1.1. Design and layout, CCMA Annual Report 2025/26 publication as required by the CCMA.
 - 4.1.2. Provision of 3 concepts for the design and layout of Annual Report cover.
 - 4.1.3. Perform professional language editing and proofreading of the publications.
 - 4.1.4. Effect amendments and revisions in accordance with the CCMA requirements.
 - 4.1.5. Provide the CCMA Annual Report suitable formats to be loaded on the website.
 - 4.1.6. Provide the CCMA with an open file of the design and layout of the Annual Report.
 - 4.1.7. The estimated number of pages is between 196 to 210 pages.
 - 4.1.8. Quality assurance before final submission.

5. **EVALUATION CRITERIA**

RFQ will be evaluated in 2 phases as follows:

- **Phase 1:** Functionality Evaluation.
- **Phase 2:** Price and Specific Goals.

5.1 **PHASE ONE (1): FUNCTIONAL/ TECHNICAL EVALUATION**

Phase 1 will consider only the following elements:

ELEMENT	WEIGHT
1. COMPANY EXPERIENCE	25
2. TRACK RECORD (CONTACTABLE REFERENCE LETTERS)	25
3. DETAILED PROJECT PLAN	25
4. COMPANY EXPERTISE & HUMAN RESOURCE CAPABILITY	25

Bidders will be required to meet the minimum threshold of 70 points out of 100 points to be evaluated further for price and specific goals.

Functionality Evaluation Criteria (100 points)

CRITERIA	WEIGHT	REFERENCE PAGE IN PROPOSAL
<p>1. COMPANY EXPERIENCE Bidders must have at least 3 years or more experience in graphic design, communications, or multi-media production and content development. Attach a company profile</p> <p>5 years plus experience = 25 points 4 years' experience but less than 5 years' experience = 21 points 3 years' experience but less than 4 years' experience = 17 points No points will be allocated to companies with experience less than 3 years.</p>	25	
<p>2. TRACK RECORD (CONTACTABLE REFERENCE LETTERS) Successful work completed in Design, editing and Layout Services</p>	25	
<p>Bidders must provide written contactable references not older than five (5) years from previous and current companies/clients where similar services were rendered. Attach contactable reference letters.</p>		

CRITERIA	WEIGHT	REFERENCE PAGE IN PROPOSAL
<p>The reference letters from the clients must include:</p> <ul style="list-style-type: none"> • Company name • Company letterhead • Contact person • Contactable telephone numbers • Email address • All reference letters must be signed and dated. <p>5 positive references (25 points) 4 positive references (21 points) 3 positive references (17 points) 2 positive references (9 points) 1 positive reference (4 points) Irrelevant or no reference (0 point)</p> <p><i>N/B The reference letters must be signed by authorised personnel.</i></p> <p><i>The CCMA reserves the right to verify references with the bidders' clients.</i></p>		
3. DETAILED PROJECT PLAN:	25	
<p>The bidder must submit a detailed project plan setting out the methodology and must include the following:</p> <ul style="list-style-type: none"> • Indicate detailed project timelines, including turnaround times from start to finish of the project, for each service required under the Scope of Work. • Project risk (brief report on what risks are involved and how they will be mitigated). • Resources (Breakdown of all resources required for the project to be a success). <p>Project plan submitted/attached and addressing all the above listed aspects (25 points).</p>		

CRITERIA	WEIGHT	REFERENCE PAGE IN PROPOSAL
No points will be awarded if the submitted project plan does not address all the above-mentioned aspects (0 points).		
4. HUMAN RESOURCE CAPABILITY	25	
<p>Bidders to provide a detailed, clearly marked CV for each role; multiple roles per resource are strictly not allowed. The CVs provided will be used to evaluate the human resources capabilities of the bidder.</p> <p>NB: Any changes to the Human Resource after the award, the appointed replacement shall fulfill all requirements applicable to the previous incumbent.</p> <p>.</p>		
<p>4.1. Project Manager</p> <p>Bidders must submit a detailed CV of the Project Manager responsible for the CCMA account.</p> <p>Note: Years of experience refers to the number of years' continuous involvement in the provision of design, editing and layout services (10 Points)</p> <p>5 years plus experience = 10 points</p> <p>4 years but less than 5 years' experience = 8 points</p> <p>3 years but less than 4 years' experience = 6 points</p> <p>2 years but less than 3 years' experience = 4 points</p> <p>1 year but less than 2 years' experience = 2 points</p> <p>Less than one year experience = 0 point</p>		
<p>4.2. Graphic Designer</p> <p>Bidders must submit a detailed CV of the Graphic Designer responsible for the CCMA account. (10 Points)</p> <p>Note: Years of experience refers to number of years' continuous involvement in the provisioning of layout and design.</p> <p>5 years plus experience = 10 points</p>		

CRITERIA	WEIGHT	REFERENCE PAGE IN PROPOSAL
4 years but less than 5 years' experience = 8 points 3 years but less than 4 years' experience = 6 points 2 years but less than 3 years' experience = 4 points 1 year but less than 2 years' experience = 2 points Less than one year experience = 0 point		
4.3. Editor Bidders must submit a detailed CV of the Editor responsible for the CCMA account. Note: Years of experience refers to number of years' continuous involvement in the provisioning of design, editing and layout services. 5 years plus experience = 5 points 4 years but less than 5 years' experience = 4 points 3 years but less than 4 years' experience = 3 points 2 years but less than 3 years' experience = 2 points 1 year but less than 2 years' experience = 1 points Less than one year experience = 0 point		

Bidders will be required to meet the minimum threshold of 70 points out of 100 points to be evaluated further for price and specific goals.

5.2 PHASE TWO (2): PRICE AND SPECIFIC GOALS

PRICE AND SPECIFIC GOALS (PHASE 2 OF EVALUATION)	POINTS
The proposals will be evaluated in terms of the 80/20 evaluation principle, in line with the Preferential Procurement Policy Framework Act and Preferential Procurement Regulations (PPR) 2022, where 80 points is allocated for price and the 20 points will be allocated to promote the CCMA goals on ownership (<i>Refer to the attached SBD 6.1 for full details</i>)	
Points allocated for price	80
Points allocated for specific goals	20
TOTAL FOR PRICE AND SPECIFIC GOALS	100

ANNEXURE A: PRICING SCHEDULE

Bidder Name:

No.	Description	Quantity	Quoted Amount
1.	Annual Report (AR): Design, Layout and Editing Only	1	
Sub total excl VAT			
VAT (15%)			
Grand Total including VAT			

BIDDER'S DISCLOSURE

1. PURPOSE OF THE FORM

Any person (natural or juristic) may make an offer or offers in terms of this invitation to bid. In line with the principles of transparency, accountability, impartiality, and ethics as enshrined in the Constitution of the Republic of South Africa and further expressed in various pieces of legislation, it is required for the bidder to make this declaration in respect of the details required hereunder.

Where a person/s are listed in the Register for Tender Defaulters and / or the List of Restricted Suppliers, that person will automatically be disqualified from the bid process.

2. Bidder's declaration

2.1 Is the bidder, or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest¹ in the enterprise, employed by the state? **YES/NO**

2.1.1 If so, furnish particulars of the names, individual identity numbers, and, if applicable, state employee numbers of sole proprietor/ directors / trustees / shareholders / members/ partners or any person having a controlling interest in the enterprise, in table below.

Full Name	Identity Number	Name of State institution

2.2 Do you, or any person connected with the bidder, have a relationship

¹ the power, by one person or a group of persons holding the majority of the equity of an enterprise, alternatively, the person/s having the deciding vote or power to influence or to direct the course and decisions of the enterprise.

with any person who is employed by the procuring institution? **YES/NO**

2.2.1 If so, furnish particulars:

.....
.....

2.3 Does the bidder or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest in the enterprise have any interest in any other related enterprise whether or not they are bidding for this contract? **YES/NO**

2.3.1 If so, furnish particulars:

.....
.....

3 DECLARATION

I, _____ the _____ undersigned, (name)..... in submitting the accompanying bid, do hereby make the following statements that I certify to be true and complete in every respect:

- 3.1 I have read and I understand the contents of this disclosure;
- 3.2 I understand that the accompanying bid will be disqualified if this disclosure is found not to be true and complete in every respect;
- 3.3 The bidder has arrived at the accompanying bid independently from, and without consultation, communication, agreement or arrangement with any competitor. However, communication between partners in a joint venture or consortium² will not be construed as collusive bidding.
- 3.4 In addition, there have been no consultations, communications, agreements or arrangements with any competitor regarding the quality, quantity, specifications, prices, including methods, factors or formulas used to calculate prices, market allocation, the intention or decision to submit or not to submit the bid, bidding with the intention not to win the bid and conditions or delivery particulars of the products or services to which this bid invitation relates.
- 3.4 The terms of the accompanying bid have not been, and will not be, disclosed by the bidder, directly or indirectly, to any competitor, prior to the date and time of the official bid opening or of the awarding of the contract.
- 3.5 There have been no consultations, communications, agreements or arrangements made by the bidder with any official of the procuring

² Joint venture or Consortium means an association of persons for the purpose of combining their expertise, property, capital, efforts, skill and knowledge in an activity for the execution of a contract.

institution in relation to this procurement process prior to and during the bidding process except to provide clarification on the bid submitted where so required by the institution; and the bidder was not involved in the drafting of the specifications or terms of reference for this bid.

- 3.6 I am aware that, in addition and without prejudice to any other remedy provided to combat any restrictive practices related to bids and contracts, bids that are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act No 89 of 1998 and or may be reported to the National Prosecuting Authority (NPA) for criminal investigation and or may be restricted from conducting business with the public sector for a period not exceeding ten (10) years in terms of the Prevention and Combating of Corrupt Activities Act No 12 of 2004 or any other applicable legislation.

I CERTIFY THAT THE INFORMATION FURNISHED IN PARAGRAPHS 1, 2 and 3 ABOVE IS CORRECT.

I ACCEPT THAT THE STATE MAY REJECT THE BID OR ACT AGAINST ME IN TERMS OF PARAGRAPH 6 OF PFMA SCM INSTRUCTION 03 OF 2021/22 ON PREVENTING AND COMBATING ABUSE IN THE SUPPLY CHAIN MANAGEMENT SYSTEM SHOULD THIS DECLARATION PROVE TO BE FALSE.

.....
Signature Date

.....
Position Name of bidder

**PREFERENCE POINTS CLAIM FORM IN TERMS OF THE PREFERENTIAL
PROCUREMENT REGULATIONS 2022**

This preference form must form part of all tenders invited. It contains general information and serves as a claim form for preference points for Specific Goal(s).

NB: BEFORE COMPLETING THIS FORM, TENDERERS MUST STUDY THE GENERAL CONDITIONS, DEFINITIONS AND DIRECTIVES APPLICABLE IN RESPECT OF THE TENDER AND PREFERENTIAL PROCUREMENT REGULATIONS, 2022

1. GENERAL CONDITIONS

1.1 The following preference point systems are applicable to invitations to tender:

- the 80/20 system for requirements with a Rand value of up to R50 000 000 (all applicable taxes included); and
- the 90/10 system for requirements with a Rand value above R50 000 000 (all applicable taxes included).

1.2 **To be completed by the organ of state**

- a) The applicable preference point system for this tender is the 80/20 preference point system.
- b) The 80/20 preference point system will be applicable in this tender. The lowest/highest acceptable tender will be used to determine the accurate system once tenders are received.

1.3 Points for this tender (even in the case of a tender for income-generating contracts) shall be awarded for:

- (a) Price; and
- (b) Specific Goal(s).

1.4 **To be completed by the organ of state:**

The maximum points for this tender are allocated as follows:

	POINTS
Price	80
Specific Goal(s)	20
Total points for Price and Specific Goals	100

- 1.5 Failure on the part of a tenderer to submit proof or documentation required in terms of this tender to claim points for Specific Goal(s) with the tender, will be interpreted to mean that preference points for Specific Goal(s) are not claimed.
- 1.6 The organ of state reserves the right to require of a tenderer, either before a tender is adjudicated or at any time subsequently, to substantiate any claim in regard to preferences, in any manner required by the organ of state.

2. DEFINITIONS

- (a) “**tender**” means a written offer in the form determined by an organ of state in response to an invitation to provide goods or services through price quotations, competitive tendering process or any other method envisaged in legislation;
- (b) “**price**” means an amount of money tendered for goods or services, and includes all applicable taxes less all unconditional discounts;
- (c) “**rand value**” means the total estimated value of a contract in Rand, calculated at the time of bid invitation, and includes all applicable taxes;
- (d) “**tender for income-generating contracts**” means a written offer in the form determined by an organ of state in response to an invitation for the origination of income-generating contracts through any method envisaged in legislation that will result in a legal agreement between the organ of state and a third party that produces revenue for the organ of state, and includes, but is not limited to, leasing and disposal of assets and concession contracts, excluding direct sales and disposal of assets through public auctions; and
- (e) “**the Act**” means the Preferential Procurement Policy Framework Act, 2000 (Act No. 5 of 2000).

3. FORMULAE FOR PROCUREMENT OF GOODS AND SERVICES

3.1. POINTS AWARDED FOR PRICE

3.1.1 THE 80/20 OR 90/10 PREFERENCE POINT SYSTEMS

A maximum of 80 or 90 points is allocated for price on the following basis:

$$Ps = 80 \left(1 - \frac{Pt - P_{min}}{P_{min}} \right) \text{ or } Ps = 90 \left(1 - \frac{Pt - P_{min}}{P_{min}} \right)$$

Where

Ps = Points scored for price of tender under consideration

Pt = Price of tender under consideration

Pmin = Price of lowest acceptable tender

3.2. FORMULAE FOR DISPOSAL OR LEASING OF STATE ASSETS AND INCOME GENERATING PROCUREMENT

3.2.1. POINTS AWARDED FOR PRICE

A maximum of 80 or 90 points is allocated for price on the following basis:

$$Ps = 80 \left(1 + \frac{Pt - Pmax}{Pmax} \right) \text{ or } Ps = 90 \left(1 + \frac{Pt - Pmax}{Pmax} \right)$$

Where

Ps = Points scored for price of tender under consideration

Pt = Price of tender under consideration

Pmax = Price of highest acceptable tender

4. POINTS AWARDED FOR SPECIFIC GOAL(S)

4.1. In terms of Regulation 4(2); 5(2); 6(2) and 7(2) of the Preferential Procurement Regulations, preference points must be awarded for SPECIFIC GOAL(S) stated in the tender. For the purposes of this tender the tenderer will be allocated points based on the goals stated in table 1 below as may be supported by proof/ documentation stated in the conditions of this tender:

4.2. In cases where organs of state intend to use Regulation 3(2) of the Regulations, which states that, if it is unclear whether the 80/20 or 90/10 preference point system applies, an organ of state must, in the tender documents, stipulate in the case of—

(a) an invitation for tender for income-generating contracts, that either the 80/20 or 90/10 preference point system will apply and that the highest acceptable tender will be used to determine the applicable preference point system; or

(b) any other invitation for tender, that either the 80/20 or 90/10 preference point system will apply and that the lowest acceptable tender will be used to determine the applicable preference point system, then the organ of state must indicate the points allocated for Specific goal(s) for both the 90/10 and 80/20 preference point system.

Table 1: Specific Goal(s) for the tender and points claimed are indicated per the table below.

(Note to organs of state: Where either the 90/10 or 80/20 preference point system is applicable, corresponding points must also be indicated as such.

Note to tenderers: The tenderer must indicate how they claim points for each preference point system.)

Ownership verification will be conducted in line with the Central Suppliers Database by National Treasury. Company Registration Documents and the owner/s identity documents	80/20 Preference points system	90/10 Preference Points system
Price	80	90
<i>Black Owned Entities</i>	<i>08</i>	<i>04</i>
<i>Women Owned Entities</i>	<i>06</i>	<i>03</i>
<i>Youth Owned Entities</i>	<i>04</i>	<i>02</i>
<i>PWD Owned Entities</i>	<i>02</i>	<i>01</i>
Total points for Price and Specific Goals	100	100

TENDERERS WILL BE AWARDED POINTS AS FOLLOWS:

The points must be allocated and awarded as follows:

i. Total Tendered Price	:	80 points	
ii. Black Owned Entities	:	08 points	}
iii. Women Owned Entities	:	06 points	
iv. Youth Owned Entities	:	04 points	
v. Persons with Disability Owned Entities	:	02 points	
Total	:	100 points	

4.3 The points scored for specific goals will be added to the points scored for price and the total must be rounded off to the nearest 2 decimal places.

5 TENDER PRICE

The following formula will be used to calculate the points out of 80 for price in respect of tender with a rand value not exceeding R 50 million (inclusive of all applicable taxes). the lowest acceptable tender must score 80 points for price, and other tenders which are high in price must score fewer points, on pro rata basis.

$$Ps = 80 \left(1 - \frac{Pt - Pmin}{Pmin} \right)$$

where -

Ps = points scored (awarded) for price of tender under consideration

Pt = price of tender under consideration; and

Pmin = price of the lowest acceptable tender

6 SPECIFIC GOALS

6.1 % OWNED BY BLACK PEOPLE (BO)

A maximum of eight (8) points will be awarded to a tenderer who is black people % of enterprise. Equity ownership for black people will be determined by the % of the enterprise owned by such a person or by the % of shares owned by member/s who are actively involved in the day-to-day management of the company or enterprise.

% owned by black people -----%

thus, points awarded: $8 \times \frac{\% BO}{100} =$

proof of ownership must be attached in the form of:

- a) Copy of ID;
- b) Copy of the founding documentation on the company with which the ownership is listed i.e. CIPC etc.

6.2 % OWNED BY PEOPLE WHO ARE WOMEN (WO)

A maximum of six (06) points will be awarded to a tenderer who is a woman. equity ownership for women will be determined by the % of the enterprise owned by such a person or by the % of shares owned by member/s who are actively involved in the day-to-day management of the company or enterprise.

% of enterprise owned by women -----%

thus, points awarded: $6 \times \frac{\% WO}{100} =$

proof of ownership must be attached in the form of:

- a) Copy of the ID;
- b) Copy of the founding documentation of the company with which the ownership is listed i.e. CIPC etc.

6.3 % OWNED BY YOUTH PEOPLE (YO)

A maximum of four (04) points will be awarded to a tenderer who is a youth. Equity ownership for youth will be determined by the % of the enterprise owned by such a person or by the % of shares owned by members who are actively involved in the day-to-day activities of the company or enterprise.

% of enterprise owned by youth person(s).....%

thus, points awarded: $4 \times \frac{\% YO}{100} =$

Proof of ownership must be attached in the form of:

- a) Copy of ID;
- b) Copy of the founding documentation on the company with which the ownership is listed i.e. CIPC etc.

6.4 % OWNED BY PERSONS WITH DISABILITY (PWD)

A maximum of two (2) points will be awarded to a tenderer who is disabled. equity ownership for persons with disability youth will be determined by the % of the enterprise owned by such a person or by the % of shares owned by members who are actively involved in the day-to-day activities of the company or enterprise.

% of enterprise owned by persons with disability.....%

thus, points awarded: $2 \times \frac{\% PWD}{100} =$

proof of ownership must be attached in the form of:

- a) Copy of ID;
- b) Copy of the founding documentation on the company with which the ownership is listed i.e. CIPC etc;
- c) Proof of Medical certificate confirming disability

(To be completed by bidder)

TABLE B: OWNERSHIP

NAME AND SURNAME / ENTITY NAME	GENDER (MALE OR FEMALE)	AGE i.e., 32	CITIZENSHIP (RSA, OR SPECIFY OTHER)	ETHNIC GROUP (BLACK, WHITE, ETC.)	NUMBER OF SHARES PER SHAREHOLDER	PERCENTAGE OF OWNERSHIP (%) PER SHAREHOLDER
Total						

(To be completed by bidder)

TABLE- C: SPECIFIC GOALS

OWNERSHIP	TOTAL PERCENTAGE OF OWNERSHIP	SPECIFIC GOALS POINTS CLAIMED
Black ownership-BO		
Women Ownership-WO		
Youth Ownership-YO		
Persons with Disability-PWD		
Total		

7. DECLARATION WITH REGARD TO COMPANY/FIRM

7.1. Name of company/firm.....

7.2. Company registration number:

7.3. TYPE OF COMPANY/ FIRM

- Partnership/Joint Venture / Consortium
- One-person business/sole propriety
- Close corporation
- Public Company
- Personal Liability Company
- (Pty) Limited
- Non-Profit Company
- State Owned Company

[TICK APPLICABLE BOX]

7.4. I, the undersigned, who is duly authorised to do so on behalf of the company/firm, certify that the points claimed, based on the Specific Goal(s) as advised in the tender, qualifies the company/ firm for the preference(s) shown and I acknowledge that:

- i) The information furnished is true and correct;
- ii) The preference points claimed are in accordance with the General Conditions as indicated in paragraph 1 of this form;
- iii) In the event of a contract being awarded as a result of points claimed as shown in paragraphs 1.4 and 4.2, the contractor may be required to furnish documentary proof to the satisfaction of the organ of state that the claims are correct;
- iv) If the Specific Goal(s) have been claimed or obtained on a fraudulent basis or any of the conditions of contract have not been fulfilled, the organ of state may, in addition to any other remedy it may have –
 - (a) disqualify the person from the tendering process;
 - (b) recover costs, losses or damages it has incurred or suffered as a result of that person's conduct;
 - (c) cancel the contract and claim any damages which it has suffered as a result of having to make less favourable arrangements due to such cancellation;
 - (d) recommend that the tenderer or contractor, its shareholders and directors, or only the shareholders and directors who acted on a fraudulent basis, be restricted from obtaining business from any organ of state for a period not exceeding 10 years, after the *audi alteram partem* (hear the other side) rule has been applied; and
 - (e) forward the matter for criminal prosecution, if deemed necessary.

.....	
SIGNATURE(S) OF TENDERER(S)	
SURNAME AND NAME:
DATE:
ADDRESS:



COMMISSION FOR CONCILIATION,
MEDIATION & ARBITRATION

TO THE CCMA

PROTECTION OF PERSONAL INFORMATION ACT, 4 OF 2013

By signing this form;

- a) I/we hereby grant my/our voluntary consent that my/our personal information may be processed, collected, used and disclosed in compliance with the Protection of Personal Information Act, 4 of 2013.
- b) I/we furthermore agree that my/our personal information may be used for the lawful and reasonable purposes in as far as the CCMA (responsible party) must use my/our information in the performance of its public legal duty.
- c) I/we understand that my/our personal information may be disclosed to a third party in as far as the CCMA must fulfil its public legal duty.
- d) I/we furthermore understand that there are instances in terms of abovementioned Act where my express consent is not necessary to permit the processing of personal information, which may be related to litigation or when the information is publicly available. Further details are available on the CCMA website.

SIGNED AT _____ ON THIS _____ DAY OF _____ 2026

COMPANY NAME: _____

INITIAL AND SURNAME OF REPRESENTATIVE OF THE COMPANY: _____

SIGNATURE OF REPRESENTATIVE OF THE COMPANY: _____