



Kusile Power Station Integrated Risk Management Bowtie Tool Risk Assessment Template

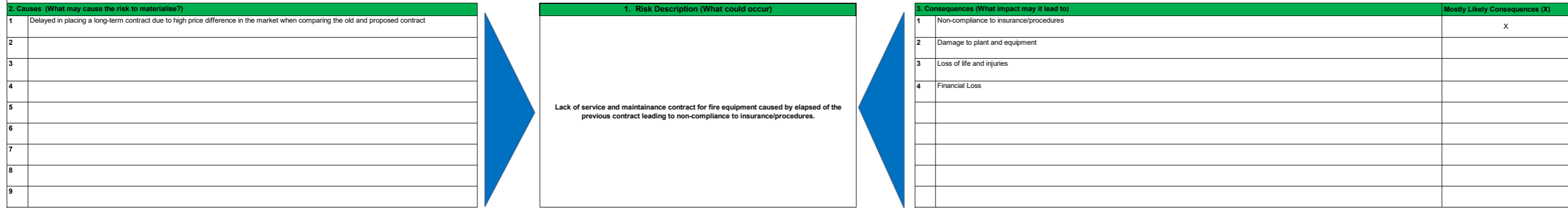
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<b>Risk Name:</b>	Fire Equipment service and maintenance contract	<b>Risk Assessment Number</b>	
<b>Area</b>	Risk and Assurance		
<b>Objective/KPI/Focus area</b>			
<b>Risk Category</b>	Legal & Compliance	<b>Risk Appetite Statement</b> Eskom has zero appetite for legal and regulatory non-compliance which may result in closure of operations or civil and criminal liability against its directors, prescribed officers and officials. This includes any unethical conduct, fraud, corruption and criminality in the procurement and supply chain management process.	
<b>Risk Start Date</b>	02/03/2026		
<b>Risk End Date</b>	02/03/2027		



4. Existing Controls for Causes (Current and existing interventions)			RCE *	Control Owner	5. Existing Controls for Consequences (Current and existing interventions)			RCE *	Control Owner
1	Modified the Amot Power Station fire equipment contract (12 Months duration)		Mostly Effective	Philani Myeni	1	Modified the Amot Power Station fire equipment contract (12 Months duration)		Fully Effective	Philani Myeni
2					2	Insurance claim		Fully Effective	Philani Myeni
					3	24 hrs fire and emergency response on site		Fully Effective	Philani Myeni
					4	Insurance claim		Fully Effective	Philani Myeni
					4				Philani Myeni

Tasks to improve Risk Control Effectiveness (Task specific control)	Task Owner	Dates	% completed & Narrated Progress
1	Philani Myeni	Start Date: 01/02/2026 Due Date: 01/01/2027	30% Scoped of work has been done. BOQ estimates have been done. Currently awaiting QS Report after the estimates have been done.
2		Start Date Due Date	
		Start Date Due Date	
		Start Date Due Date	
		Start Date Due Date	
		Start Date Due Date	
		Start Date Due Date	
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		Start Date Due Date	
		Start Date Due Date	
		Start Date Due Date	

Tasks to improve control effectiveness (Task specific control)	Task Owner	Dates	% completed & Narrated Progress
1		Start Date Due Date: 01/01/2027	
2		Start Date Due Date	
		Start Date Due Date	
		Start Date Due Date	
		Start Date Due Date	
		Start Date Due Date	
		Start Date Due Date	
		Start Date Due Date	
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		Start Date Due Date	
		Start Date Due Date	
		Start Date Due Date	
		Start Date Due Date	

New Treatment Tasks / Opportunities	Task Owner	Dates	% completed & Narrated Progress
1		Start Date Due Date	
2		Start Date Due Date	
3		Start Date Due Date	
4		Start Date	

New Treatment Tasks / Opportunities	Task Owner	Dates	% completed & Narrated Progress
1		Start Date Due Date	
		Start Date Due Date	
		Start Date Due Date	
		Start Date Due Date	
		Start Date	

5			Due Date				Due Date			
			Start Date				Start Date			
			Due Date				Due Date			
<b>6. Risk Control Effectiveness *</b>	<b>7. Consequence Factor *</b>	<b>8. Likelihood Factor *</b>	<b>9. Current Risk Ranking *</b>			<b>10. Potential Exposure * (Refer to latest standard)</b>	<b>11. Targeted Risk Rating</b>	<b>12. Targeted Rating Due Date</b>	<b>13 Targeted Risk Rating Comments</b>	<b>14. Risk Owner *</b>
Mostly Effective	2	C	III			2-Business Unit Impact	IV	01/01/2027	After placement of the long term fire equipment service and maintenance contract.	Thobila Yonga
<b>Consequence Justification</b>	Non-compliances and breaches of regulation.		<b>Likelihood Justification</b>			Modified Arnot Power Station fire equipment service and maintenance contract is valid for 12 months and we need to ensure that our long term contract is in place before the modified contract elapses.				

<b>Key Risk Indicator (KRI) *</b>	<b>Acceptable *</b>	<b>Tolerance *</b>	<b>Unacceptable *</b>	<b>KRI Status</b>	<b>KRI Status Comments</b>
Non-adherence to contract placement plan period	To be in the market within one month	To be in the market within two months	To be in the market within three months	Tolerable	On track to go on tender within a month

<b>COMPILED BY</b>		<b>ACCEPTED BY</b>		<b>APPROVED BY</b>	
NAME	Philani Myeni	NAME	Thobile Yonga	NAME	Sazi Zungu
DESIGNATION	Senior Advisor Fire Risk Management	DESIGNATION	Manager OH&S	DESIGNATION	Acting Risk & Assurance Manager
DATE	02.03.2026	DATE	02.03.2026	DATE	02.03.2026
SIGNATURE		SIGNATURE		SIGNATURE	

PARTICIPANTS				
NR	INITIALS & SURNAME	DEPARTMENT/DESIGNATION	DATE	SIGNATURE
1	Philani Myeni	Senior Advisor Fire Risk Management	02.03.2026	
2	Jabulani Mahlangu	Integrated Risk Management	02.03.2026	
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