



PSiRA
Private Security Industry Regulatory Authority

REQUEST FOR QUOTATIONS FOR APPOINTMENT OF A SERVICE PROVIDER TO CONDUCT EMPLOYEE SATISFACTORY SURVEY FOR A PERIOD OF THREE (03) MONTHS FOR THE PRIVATE SECURITY INDUSTRY REGULATORY AUTHORITY (PSiRA)

[ADM/2026/002]

Date Issued: 24 JUNE 2026]

Closing date and time: [14 JULY 2026 at 11:00]

**Compulsory briefing: [02 JULY 2026 at 11H00]
SERVICE PROVIDERS TO REGISTER FOR VIRTUAL BRIEFING SESSION BY SENDING EMAILS TO rfqs@psira.co.za NO LATER THAN 01 JULY 2026.**

TENDER BOX ADDRESS:

420 Witch-Hazel Avenue, Block B – Eco Glades 2 Office Park, Highveld Ext 70

TERMS OF REFERENCE
APPOINTMENT OF A SERVICE PROVIDER TO CONDUCT EMPLOYEE
SATISFACTION SURVEY

1. INTRODUCTION

The Private Security Industry Regulatory Authority (PSiRA) derives its mandate from the Private Security Industry Regulation Act 56 of 2001. The primary objective of the Authority is to regulate the private security industry and exercise effective control over the practice of the occupation of security service providers in the public and national interest and in the interest of the private security industry itself. The PSiRA was established in 2002 in terms of Section 2 of the Private Security Industry Regulation Act (56 of 2001).

2. PURPOSE

2.1 The purpose of this bid is to appoint a duly qualified and suitable service provider that will conduct the Employee Satisfaction Survey within the Authority, for a period of three (03) months. The scope of work will require a thorough understanding of PSiRA's mandate, business environment, and operations with reference to the applicable Human Capital Management policies and procedures.

2.2 The aim of conducting the survey is to identify and assess employee morale and satisfaction, and to ensure high engagement levels. To recommend an action plan that will outline how to motivate, engage, and increase staff engagement and morale.

3. SPECIFIC OBJECTIVES OF THE SURVEY

- 3.1. **Gaining Insights into Employee Sentiment:** Understanding employees' perspectives on recent organizational changes, identifying concerns, and improving decision-making processes.
- 3.2. **Employee Voice/Engagement:** Providing a confidential platform for employees to voice their opinions about the work environment and their morale, and fostering a more engaged workplace.
- 3.3. **Reducing Staff Turnover:** By improving employee satisfaction, PSiRA aims to reduce costly staff turnover, enhancing overall efficiency and productivity.
- 3.4. **Encouraging Behaviour Change:** Encouraging leadership to adopt strategies that resonate with their teams based on the feedback received.
- 3.5. **Identifying Gaps:** Identifying areas for improvement in employee satisfaction and generating actionable recommendations to enhance the work environment.

4. BACKGROUND

The Private Security Industry Regulatory Authority (PSiRA) is the statutory body responsible for regulating the Private Security Industry in South Africa. PSiRA operates through various regional branches nationwide (Cape Town, Port Elizabeth, Durban, Umtata, Polokwane, Nelspruit, Pretoria, Johannesburg, Bloemfontein, and Centurion), with its Head Office located in Centurion.

PSiRA understands that fostering a supportive and engaged workplace is essential for realising its vision. To achieve this, PSiRA must continuously invest in its employees by addressing internal people management challenges and risks.

5. SCOPE OF SERVICE

- 5.1 This project will involve approximately **560** employees of PSiRA, including those without computer access. The survey will be conducted across all PSiRA offices nationwide.
- 5.2 The appointed service provider should conduct an employee satisfaction survey based on the following:
- 5.2.1 **Kick-off Meeting:** A face-to-face meeting at the PSiRA Centurion office to discuss expectations, timelines, and the project plan.
- 5.2.2 **Rollout Plan:** Development of a plan to ensure the survey reaches all employees, including those in regional offices and those without computer access.
- 5.2.3 **Communication Plan:** Presentation of a communication plan for approval, outlining the strategy for survey promotion and engagement.
- 5.2.4 **Awareness Campaign:** Creation of tools to raise awareness and encourage participation.
- 5.2.5 **Survey Questionnaire:** Design of an Employee Satisfaction Survey to gather relevant data.
- 5.2.6 **Survey Tools:** Creation of tailored survey tools for all employees, including options for email, SMS, WhatsApp, and creation of pop-up messages (non-negotiable).
- 5.2.7 **Engagement and Satisfaction Measurement:** Measuring employee satisfaction concerning organisational climate.
- 5.2.8 **Management Effectiveness:** Analysing perceptions of management's effectiveness and support.
- 5.2.9 **Work Environment:** Assessing the work environment and the support employees receive.
- 5.2.10 **Human Capital Management Improvements:** Identifying areas for improvement in human capital management.
- 5.2.12 **Stakeholder Collaboration:** Evaluating organizational collaborations and the reputation with key stakeholders.

- 5.2.13 **Internal Climate Evaluation:** Assessing the internal climate and employee satisfaction levels.
- 5.2.14 **Comprehensive Report:** Providing a detailed report including resilience, risk factors, statistical analysis, data collection instruments, findings, recommended interventions, and an action plan.
- 5.2.15 **Short and Long-Term Recommendations:** Offering recommendations for both short-term and long-term strategies for improving employee satisfaction.
- 5.2.16 **Findings Presentation:** Presenting the survey report to both executives and employees separately.
- 5.2.17 **Post-Survey Follow-Up:** Conduct a post-survey link to collect staff action plans based on recommended interventions from the survey, and present these to PSiRA staff and management for implementation in the short and long terms period.
- 5.2.18 **Overall Engagement:** Facilitating engagement through four (4) engagement sessions (2x pre-engagement sessions and 2x employee feedback sessions), survey participation, reminders, findings presentations, and feedback sessions.

6. PROJECT DURATION AND PAYMENT SCHEDULE

- 6.1 The project is expected to be finalised within three (03) months from the appointment of the service provider to the presentation of the final reports.
- 6.2 The awarded service provider will be paid in tranches as the project progresses.

7. SIGNING OF THE AGREEMENT

- 7.1 The successful service provider will be required to sign a Service Level Agreement.

8. COMPANY EXPERIENCE

- 8.1 The service provider should have five (5) years or more of experience in developing and conducting employee satisfaction surveys within the Public Sector.

- 8.2 The service provider should provide 5 reference letters proving that they have successfully executed projects of this nature, on a company letterhead, must be signed by an authorised representative of the client, the letters must not be older than five years from the date of the advertisement of the request for quotation, and include contact details for verification purposes.
- 8.3 The project leader must have 5 years' experience in conducting employee satisfaction surveys. Have a Diploma or a three-year Degree and a relevant postgraduate qualification, in Human Resource Development/Human Resource Management/Industrial Psychology, and registration with a relevant Human Capital professional body. A comprehensive CV of the project leader who will be involved in the project should be attached, indicating the qualifications and experience in similar projects. Certified copies of qualifications should not be older than 6 months and must be attached.
- 8.4 Team members must have at least a Diploma or (3) year Degree in Human Resource Development/Human Resource Management/Industrial Psychology and be registered with a relevant Human Capital professional body, and have four (4) years' experience in conducting employee satisfaction surveys. Comprehensive CVs of team members who will be involved in the project should be attached, indicating their qualifications and experience in similar projects. Certified copies of qualifications not older than 6 months for team members must be attached.
- 8.5 The service provider must provide a clear structure depicting the role of each member of the team dedicated to the PSiRA project.
- 8.6 The service provider shall ensure that all members are legally entitled to work in South Africa and that the legal status of each member is compliant with South African laws and prescripts. PSiRA reserves the right to request documentation where necessary.

9. REPORTING REQUIREMENTS

- 9.1 The service provider shall report to the Manager: Learning and Development and submit a summarised written report.
- 9.2 The Learning and Development Manager will require an initial meeting with the successful service provider to agree on the project process and options to be investigated.
- 9.3 The service provider will present the final findings report to the learning and development Manager, the Executive Committee (EXCO) and the relevant Stakeholder committees and employees as participants to the survey.

10. ROLES AND RESPONSIBILITIES OF THE PARTIES

- 10.1 PSiRA will be responsible for establishing a Project team to manage, monitor, and oversee the project.
- 10.2 PSiRA will monitor the payment schedule that will be attached to the SLA. Payments will therefore only be approved and processed based on achieved deliverables as per the implementation plan and/or project plan and related performed project tasks.
- 10.3 The service provider will comply with the relevant PSiRA policies, procedures, and regulations in the execution of contract deliverables.
- 10.4 The service provider will advise PSiRA when unforeseen circumstances will adversely affect the execution of the contract and provide full particulars of such circumstances, as well as the period of delays must be furnished.

11. CONFIDENTIALITY OF INFORMATION

- 11.1 The names of all the members of the service provider team must be disclosed for the project for prior approval by PSiRA. Any changes, replacements, and/or additions should be submitted for approval by PSiRA.

11.2 All members will have to sign a non-disclosure agreement before project commencement.

11.3 The service provider shall not use, copy, or communicate any information of PSiRA without approval, except as strictly necessary for the purpose of this project.

12. EVALUATION CRITERIA

12.1 Criterion 1 – Compulsory Requirements

During this phase, bid responses will be reviewed for the purpose of assessing compliance with RFQ requirements, including completion of standard bidding documents.

- SBD 1 - Invitation to Bid.
- SBD 3.3 - Pricing schedule.
- SBD 4 - Declaration of Interest.
- SBD 6.1 - Preference Points Claim Form.
- General Conditions of Contract (ALL pages must be initialled, and the last page must be signed by the bidder).
- Terms of reference (ALL pages must be initialled, and last page must be signed by the bidder).
- In case of partnership, bidders must submit a signed letter of confirmation outlining the relationship between parties, role, and systems that may be utilised in the project.
- Attendance of virtual compulsory briefing sessions.

13. CONDITIONS OF TENDER

- All forms must be completed and signed. Incomplete and unsigned forms/bids will be disqualified.

- Failure to comply with the mandatory requirements will lead to disqualification.
- Failure to initial each page of the TOR and the GCC will lead to disqualification.
- Failure to sign the TOR and the GCC will lead to disqualification.
- All quotation prices must be fixed.

13.1 Criterion 2 – Technical

TECHNICAL CRITERIA	WEIGHT
COMPANY PROFILE	15
<p>The bidder must submit a comprehensive company profile indicating the number of years of experience in conducting employee satisfaction surveys.</p> <p>15 points for a company profile indicating 5 years and above experience in conducting employee satisfaction surveys.</p> <p>10 points for a company profile indicating 4 years' experience in conducting employee satisfaction surveys.</p> <p>05 points for a company profile indicating 3 years' experience in conducting employee satisfaction surveys.</p> <p>03 points for a company profile indicating 1-2 years' experience in conducting employee satisfaction surveys.</p> <p>01 point for a company profile indicating less than a year of experience in conducting employee satisfaction surveys.</p> <p>0 point for a company profile that does not indicate the number of years of experience in conducting employee satisfaction surveys.</p>	
REFERENCE LETTERS	10
<p>The bidder must submit 5 signed and dated reference letters with contactable reference details; the reference letters must be in relation to the scope of work, and must be on their client's letterhead. Reference letters must be dated and not be older than five (5) years</p>	

TECHNICAL CRITERIA	WEIGHT
<p>from the date of advertisement of the RFQ.</p> <ul style="list-style-type: none"> 10 points for 5 or more positive reference letters. 05 points for 4 positive reference letters. 04 points for 3 positive reference letters. 03 points for 2 positive reference letters. 01 point for 1 positive reference letter. 00 points for no reference letters or invalid reference letters. 	
EXPERIENCE OF THE PROJECT LEADER	10
<p>The bidder must submit a CV indicating five (5) years of practical experience in conducting employee satisfaction surveys.</p> <ul style="list-style-type: none"> 10 points for submission of a CV indicating 8 years or more experience in conducting employee satisfaction surveys. 05 points for submission of a CV indicating 7 years' experience in conducting employee satisfaction surveys. 04 points for submission of a CV indicating 6 years' experience in employee satisfaction surveys. 03 points for submission of a CV indicating 5 years' experience in employee satisfaction surveys. 00 points for no submission of a CV indicating experience in employee satisfaction surveys. 	
CERTIFIED QUALIFICATIONS OF THE PROJECT LEADER	10
<p>The bidder must submit valid certified copies of qualifications in Human Resource Development/Human Resource Management/Industrial Psychology or equivalent.</p> <ul style="list-style-type: none"> 10 points for a valid certified copy of a three-year degree qualification and a 	

TECHNICAL CRITERIA	WEIGHT
<p>postgraduate qualification, and registration with Human Capital professional bodies.</p> <p>05 points for a valid certified copy of a diploma and registration with Human Capital Professional bodies.</p> <p>01 points for uncertified copies of qualifications and registration with Human Capital Professional bodies.</p> <p>00 point for no submission of a degree/diploma and registration with Human Capital Professional bodies.</p> <p>NB: The qualifications must be validly certified (date stamp must not be older than 6 months from the date of the advertisement of the RFQ)</p>	10
<p>EXPERIENCE OF THE PROJECT TEAM Members</p> <p>The bidder must submit CVs for a minimum of three (3) individual team members, indicating at least three (3) years of practical experience in conducting employee surveys.</p> <p>10 points for submission of CVs indicating 4 and above years or more of experience in conducting employee surveys.</p> <p>05 points for submission of CVs indicating 3 years of experience in conducting employee surveys.</p> <p>04 points for submission of CVs indicating 2 years of experience in conducting employee surveys.</p> <p>00 points for submission of CVs with less than 2 years' experience in conducting employee surveys.</p>	10
<p>CERTIFIED QUALIFICATIONS OF THE PROJECT TEAM</p> <p>The bidder must submit valid certified qualifications of a minimum of three (3) team members, with a diploma or 3-year degree in Human Resource Development/Human Resource Management/Industrial Psychology or equivalent.</p>	10

TECHNICAL CRITERIA	WEIGHT
<p>10 points for submitting valid certified copies of a degree or diploma qualification and above for team members.</p> <p>00 points for submitting uncertified copies of the qualifications of team members.</p> <p>NB: The qualifications must be validly certified (date stamp must not be older than 6 months from the date of the advertisement of the RFQ)</p>	
PROJECT IMPLEMENTATION PLAN	25
<p>The bidder must submit a detailed project plan on how the Employee Satisfaction Survey will be conducted, indicating the work breakdown structure, timelines, cost, resource allocation & change management plan.</p> <p>25 points for a detailed project plan showing the work breakdown structure, timelines, cost, resource allocation & change management plan.</p> <p>15 points for a project plan missing either one of the following: the work breakdown structure, timelines, cost, resource allocation & change management plan.</p> <p>05 points for a project plan missing two or more of the following: the work breakdown structure, timelines, cost, resource allocation & change management plan.</p> <p>00 point for no project plan.</p>	
PROJECT METHODOLOGY	10
<p>The bidders must submit a project methodology that indicates how they will:</p> <ul style="list-style-type: none"> ✓ Develop the survey ✓ Administer the survey to the staff members 	

TECHNICAL CRITERIA	WEIGHT
<ul style="list-style-type: none"> ✓ Conduct data analysis ✓ Produce data findings and report ✓ Provide survey feedback to staff and the Executive <p>Points Allocation:</p> <p>10 points for submitting a detailed proposed methodology with all requirements listed above.</p> <p>07 points for submitting a detailed proposed methodology with at least four (4) requirements listed above.</p> <p>05 points for submitting a detailed proposed methodology with at least three (3) to two (2) requirements listed above.</p> <p>0 point for submitting one (1) or none of the requirements listed above.</p>	
TOTAL	100

NB:

- The minimum threshold is 70 points out of 100 points on criteria 2.
- Those who score more than 70 points for the technical evaluation will further be evaluated in terms of price and specific goals.

13.2 Criterion 3 - Preference Points System

- i. All bidders who achieve the stipulated minimum threshold when functionality and presentation are combined (acceptable bids) will further be evaluated in terms of price and specific goals as specified below:

CRITERIA	POINTS
Price	80
Specific Goals	20
Total points	100

ii. Specific goals for this tender and points that may be claimed are specified below:

SPECIFIC GOALS	
Black ownership (10)	
<ul style="list-style-type: none"> 10 points for 100% black owned 07 points for 75%- 99% black owned 03 point 50% - 74% black owned 01 point 1% - 49% black owned 0-point 0% black owned 	
Women ownership (5)	
<ul style="list-style-type: none"> 05 points for 75% - 100% Women owned. 03 points for 51% - 74% Women owned. 01 point for below 51% Women owned 0- point for 0% Women owned 	
Size of the company (5)	
<ul style="list-style-type: none"> 05 points for EME 03 points for QSE 01 point for GE 	
Total Points	20

iii. 80/20 preference points

The following formula will be used to calculate the points out of 80 for price in respect of an invitation for a tender with a rand value of equal to or below R50 Million, inclusive of all applicable taxes.

$$Ps = 80 \left[\frac{1 - (Pt - Pmin)}{Pmin} \right]$$

Where:

- Ps = Points scored for price of bid under consideration
Pt = Price of tender under consideration
Pmin = Price of lowest acceptable bid

14. CONDITIONS OF CONTRACT

- 14.1 All services to be delivered as per the timelines mutually defined and agreed by PSiRA and the preferred bidder.
- 14.2 A proposed penalty clause to ensure acceptable service availability and performance levels are maintained throughout the contract will be applicable.
- 14.3 The proposed penalty clause will be in line to ensure the availability of service and quality of service as stipulated in the tables below.
- 14.4 When the agreed level of service is not maintained, a penalty shall be in the form a percentage shall be deducted from the quoted amount.

15. PSiRA RIGHTS

- 15.1 Notwithstanding anything else in this RFQ and without limiting its rights at law or otherwise, PSiRA reserves the right, in its absolute discretion at any time:
- Cancel or call for a new RFQ.
 - To appoint more than one bidder or contractor.

-
- c. Reject any bids received after the closing time.
 - d. Consider and accept or reject any alternative bid.
 - e. Alter the structure and/or the timing of this RFQ or the process.
 - f. Reject any bid that does not comply with the requirements of this RFQ.
 - g. Terminate the participation of any bidder or any other person in the tender Process.
 - h. Vary or extend any time or date specified in this RFQ for all or any bidder or other persons.
 - i. Cease to proceed with or suspend the process prior to the execution of a formal written contract.
 - j. Require additional information or clarification from any bidder or any other person, or provide additional information or clarification.
 - k. PSiRA is not obliged to accept the lowest or any bid thereof and reserves the right to withdraw this bid.

16. GENERAL INFORMATION

- 16.1 Bid documentation will be made available from the National Treasury E-Tender Website, ready to be downloaded by bidders.
- 16.2 All compulsory forms contained in the bid documentation must be completed and signed in full.
- 16.3 Proof of Registration with the National Treasury Central Supplier Database (CSD) must be provided.
- 16.4 Bids should be submitted at the correct address, before or on the closing date and time. No late bids will be accepted under any circumstances.
- 16.5 Only original bid documents will be accepted. No e-mailed or posted copies will be accepted.

- 16.6 Bidders may make use of courier services and have to confirm bid acknowledgement with the SCM office.
- 16.7 Sealed and clearly marked bids indicating the Bid Reference must be deposited in the PSiRA Head Office tender box situated at 420 Witch Hazel Avenue, Eco Glades Block B2-Eco Park, Centurion, Pretoria.
- 16.8 The proposal must either conform to the minimum requirements set out in this document or clearly state how it deviates from these requirements and why. Offers exceeding the minimum requirements of the specification are acceptable. Minor deviations may be considered.
- 16.9 This document will form part of the binding contract between the successful service provider and the Authority once the proposal has been accepted by the Authority.
- 16.10 A compulsory virtual briefing session will be scheduled for this project.
- 16.11 No service may be rendered without an official purchase order.
- 16.12 The service provider will be required to keep the acquired data secure and not use it for any other purpose other than what is required by PSiRA.
- 16.13 Service providers are requested to index their proposals for easy reference

17. INSTRUCTIONS TO BIDDERS

- 17.1 The bidder is required to confirm that it will hold its proposal valid for 60 days from the closing date of the bid, during which time it will remain without changing their proposed rates and prices.
- 17.2 Bidders are required to submit 2 indexed hard copies of bids (one original and 1 copy + a USB containing the same documentation submitted as a hard copy).
- 17.3 All queries must be sent to the Supply Chain Department: rfqs@psira.co.za

18. REPORTING OF INCIDENTS

18.1 Bidders are encouraged to report any incidents of • fraud • corruption • theft • misconduct or •unethical behaviour to the PSiRA Fraud Hotline. Contact number 0860 333 036| Email: psira@behonest.co.za.

19. CONTACT PERSON

The contact person for this assignment (Technical Enquiries):

Ms. Miller Ntlaba

Email: rfqs@psira.co.za

Bidding Procedures Enquiries:

Thabo Tshounyane |Tel: 012 003 0487 |Email: rfqs@psira.co.za

(Chairperson)

Bid Specification Committee



Signature

24/06/2026

Date

Name of Bidder

Bidder's Signature

Date

PART A INVITATION TO BID

YOU ARE HEREBY INVITED TO BID FOR REQUIREMENTS OF THE PRIVATE SECURITY INDUSTRY REGULATORY AUTHORITY					
BID NUMBER:	ADM/2026/002	CLOSING DATE:	14 JULY 2026	CLOSING TIME:	11h00
DESCRIPTION	REQUEST FOR QUOTATION FOR APPOINTMENT OF A SERVICE PROVIDER TO CONDUCT EMPLOYEE SATISFACTORY SURVEY FOR PRIVATE SECURITY INDUSTRY REGULATORY AUTHORITY (PSIRA).				
BID RESPONSE DOCUMENTS MAY BE DEPOSITED IN THE BID BOX SITUATED AT (STREET ADDRESS)					
PSIRA: 420 WITCH HAZEL AVENUE					
BLOCK B - ECO GLADES 2 OFFICE PARK					
HIGHVELD EXT 10					
CENTURION					
BIDDING PROCEDURE ENQUIRIES MAY BE DIRECTED TO			TECHNICAL ENQUIRIES MAY BE DIRECTED TO:		
CONTACT PERSON	Ms Thabo Tshounyane		CONTACT PERSON	Mr Miller Ntlaba	
TELEPHONE NUMBER	012 003 0487/0645		TELEPHONE NUMBER	012 003 0487	
FACSIMILE NUMBER	N/A		FACSIMILE NUMBER	N/A	
E-MAIL ADDRESS	rfqs@psira.co.za		E-MAIL ADDRESS	rfqs@psira.co.za	
SUPPLIER INFORMATION					
NAME OF BIDDER					
POSTAL ADDRESS					
STREET ADDRESS					
TELEPHONE NUMBER	CODE		NUMBER		
CELLPHONE NUMBER					
FACSIMILE NUMBER	CODE		NUMBER		
E-MAIL ADDRESS					
VAT REGISTRATION NUMBER					
SUPPLIER COMPLIANCE STATUS	TAX COMPLIANCE SYSTEM PIN:		OR	CENTRAL SUPPLIER DATABASE No:	MAAA
B-BBEE STATUS LEVEL VERIFICATION CERTIFICATE	TICK APPLICABLE BOX] <input type="checkbox"/> Yes <input type="checkbox"/> No		B-BBEE STATUS LEVEL SWORN AFFIDAVIT	[TICK APPLICABLE BOX] <input type="checkbox"/> Yes <input type="checkbox"/> No	
[A B-BBEE STATUS LEVEL VERIFICATION CERTIFICATE/ SWORN AFFIDAVIT (FOR EMES & QSEs) MUST BE SUBMITTED IN ORDER TO QUALIFY FOR PREFERENCE POINTS FOR B-BBEE]					
ARE YOU THE ACCREDITED REPRESENTATIVE IN SOUTH AFRICA FOR THE GOODS /SERVICES /WORKS OFFERED?	<input type="checkbox"/> Yes <input type="checkbox"/> No [IF YES ENCLOSE PROOF]		ARE YOU A FOREIGN BASED SUPPLIER FOR THE GOODS /SERVICES /WORKS OFFERED?	<input type="checkbox"/> Yes <input type="checkbox"/> No [IF YES, ANSWER THE QUESTIONNAIRE BELOW]	
QUESTIONNAIRE TO BIDDING FOREIGN SUPPLIERS					
IS THE ENTITY A RESIDENT OF THE REPUBLIC OF SOUTH AFRICA (RSA)?			<input type="checkbox"/> YES <input type="checkbox"/> NO		
DOES THE ENTITY HAVE A BRANCH IN THE RSA?			<input type="checkbox"/> YES <input type="checkbox"/> NO		
DOES THE ENTITY HAVE A PERMANENT ESTABLISHMENT IN THE RSA?			<input type="checkbox"/> YES <input type="checkbox"/> NO		
DOES THE ENTITY HAVE ANY SOURCE OF INCOME IN THE RSA?			<input type="checkbox"/> YES <input type="checkbox"/> NO		
IS THE ENTITY LIABLE IN THE RSA FOR ANY FORM OF TAXATION?			<input type="checkbox"/> YES <input type="checkbox"/> NO		
IF THE ANSWER IS "NO" TO ALL OF THE ABOVE, THEN IT IS NOT A REQUIREMENT TO REGISTER FOR A TAX COMPLIANCE STATUS SYSTEM PIN CODE FROM THE SOUTH AFRICAN REVENUE SERVICE (SARS) AND IF NOT REGISTER AS PER 2.3 BELOW.					

**PART B
TERMS AND CONDITIONS FOR BIDDING**

1. BID SUBMISSION:

- 1.1. BIDS MUST BE DELIVERED BY THE STIPULATED TIME TO THE CORRECT ADDRESS. LATE BIDS WILL NOT BE ACCEPTED FOR CONSIDERATION.
- 1.2. ALL BIDS MUST BE SUBMITTED ON THE OFFICIAL FORMS PROVIDED-(NOT TO BE RE-TYPED) OR IN THE MANNER PRESCRIBED IN THE BID DOCUMENT.
- 1.3. THIS BID IS SUBJECT TO THE PREFERENTIAL PROCUREMENT POLICY FRAMEWORK ACT, 2000 AND THE PREFERENTIAL PROCUREMENT REGULATIONS, 2017, THE GENERAL CONDITIONS OF CONTRACT (GCC) AND, IF APPLICABLE, ANY OTHER SPECIAL CONDITIONS OF CONTRACT.
- 1.4. THE SUCCESSFUL BIDDER WILL BE REQUIRED TO FILL IN AND SIGN A WRITTEN CONTRACT FORM (SBD7).

2. TAX COMPLIANCE REQUIREMENTS

- 2.1 BIDDERS MUST ENSURE COMPLIANCE WITH THEIR TAX OBLIGATIONS.
- 2.2 BIDDERS ARE REQUIRED TO SUBMIT THEIR UNIQUE PERSONAL IDENTIFICATION NUMBER (PIN) ISSUED BY SARS TO ENABLE THE ORGAN OF STATE TO VERIFY THE TAXPAYER'S PROFILE AND TAX STATUS.
- 2.3 APPLICATION FOR TAX COMPLIANCE STATUS (TCS) PIN MAY BE MADE VIA E-FILING THROUGH THE SARS WEBSITE WWW.SARS.GOV.ZA.
- 2.4 BIDDERS MAY ALSO SUBMIT A PRINTED TCS CERTIFICATE TOGETHER WITH THE BID.
- 2.5 IN BIDS WHERE CONSORTIA / JOINT VENTURES / SUB-CONTRACTORS ARE INVOLVED, EACH PARTY MUST SUBMIT A SEPARATE TCS CERTIFICATE / PIN / CSD NUMBER.
- 2.6 WHERE NO TCS PIN IS AVAILABLE BUT THE BIDDER IS REGISTERED ON THE CENTRAL SUPPLIER DATABASE (CSD), A CSD NUMBER MUST BE PROVIDED.
- 2.7 NO BIDS WILL BE CONSIDERED FROM PERSONS IN THE SERVICE OF THE STATE, COMPANIES WITH DIRECTORS WHO ARE PERSONS IN THE SERVICE OF THE STATE, OR CLOSE CORPORATIONS WITH MEMBERS PERSONS IN THE SERVICE OF THE STATE."

NB: FAILURE TO PROVIDE / OR COMPLY WITH ANY OF THE ABOVE PARTICULARS MAY RENDER THE BID INVALID.

SIGNATURE OF BIDDER:

CAPACITY UNDER WHICH THIS BID IS SIGNED:
(Proof of authority must be submitted e.g. company resolution)

DATE:

PRICING SCHEDULE
(Professional Services)

NAME OF BIDDER:	BID NO.: ADM/2026/002
CLOSING TIME 11:00	CLOSING DATE: 14 JULY 2026

OFFER TO BE VALID FOR 60 DAYS FROM THE CLOSING DATE OF BID

ITEM NO	DESCRIPTION	BID PRICE IN RSA CURRENCY **(ALL APPLICABLE TAXES INCLUDED)
REQUEST FOR QUOTATIONS FOR THE APPOINTMENT OF A SERVICE PROVIDER TO CONDUCT EMPLOYEE SATISFACTORY SURVEY FOR A PERIOD OF 03 MONTHS FOR PRIVATE SECURITY INDUSTRY REGULATORY AUTHORITY (PSiRA)		

1. The accompanying information must be used for the formulation of proposals.
2. Bidders are required to indicate a ceiling price based on the total estimated time for completion of all phases and including all expenses inclusive of all applicable taxes for the project. R.....

3. PERSONS WHO WILL BE INVOLVED IN THE PROJECT AND RATES APPLICABLE (CERTIFIED INVOICES MUST BE RENDERED IN TERMS HEREOF)

4. PERSON AND POSITION	HOURLY RATE	DAILY RATE
.....	R.....
.....	R.....
.....	R.....
.....	R.....
.....	R.....

5. PHASES ACCORDING TO WHICH THE PROJECT WILL BE COMPLETED, COST PER PHASE AND MAN-DAYS TO BE SPENT

.....	R..... days
.....	R..... days
.....	R..... days
.....	R..... days

5.1 Travel expenses (specify, for example rate/km and total km, class of airtravel, etc). Only actual costs are recoverable. Proof of the expenses incurred must accompany certified invoices.

DESCRIPTION OF EXPENSE TO BE INCURRED	RATE	QUANTITY	AMOUNT
.....	R.....
.....	R.....
.....	R.....
.....	R.....

TOTAL: R.....

Name of Bidder:

*** all applicable taxes" includes value- added tax, pay as you earn, income tax, unemployment insurance contributions and skills development levies.

5.2 Other expenses, for example accommodation (specify, eg. Three star hotel, bed and breakfast, telephone cost, reproduction cost, etc.). On basis of these particulars, certified invoices will be checked for correctness. Proof of the expenses must accompany invoices.

DESCRIPTION OF EXPENSE TO BE INCURRED	RATE	QUANTITY	AMOUNT
.....	R.....
.....	R.....
.....	R.....
.....	R.....
TOTAL: R.....			

- 6. Period required for commencement with project after acceptance of bid
.....
- 7. Estimated man-days for completion of project
.....
- 8. Are the rates quoted firm for the full period of contract? *YES/NO
- 9. If not firm for the full period, provide details of the basis on which adjustments will be applied for, for example consumer price index.
.....
.....
.....

*[DELETE IF NOT APPLICABLE]

Any enquiries regarding bidding procedures may be directed to the –

Private Security Industry Regulatory Authority (PSiRA)

Department: Supply Chain Management Office

Contact Person: Ms. Thabo Tshounyane

Tel: 012 003 0487

Email Address: rfqs@psira.co.za

Or for technical information –

Contact Person: Mr Miller Ntlaba

Email Address: rfqs@psira.co.za

BIDDER'S DISCLOSURE

1. PURPOSE OF THE FORM

Any person (natural or juristic) may make an offer or offers in terms of this invitation to bid. In line with the principles of transparency, accountability, impartiality, and ethics as enshrined in the Constitution of the Republic of South Africa and further expressed in various pieces of legislation, it is required for the bidder to make this declaration in respect of the details required hereunder.

Where a person/s are listed in the Register for Tender Defaulters and / or the List of Restricted Suppliers, that person will automatically be disqualified from the bid process.

2. Bidder's declaration

2.1 Is the bidder, or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest¹ in the enterprise, employed by the state? **YES/NO**

2.1.1 If so, furnish particulars of the names, individual identity numbers, and, if applicable, state employee numbers of sole proprietor/ directors / trustees / shareholders / members/ partners or any person having a controlling interest in the enterprise, in table below.

Full Name	Identity Number	Name of Institution	State

2.2 Do you, or any person connected with the bidder, have a relationship

¹ the power, by one person or a group of persons holding the majority of the equity of an enterprise, alternatively, the person/s having the deciding vote or power to influence or to direct the course and decisions of the enterprise.

with any person who is employed by the procuring institution? YES/NO

2.2.1 If so, furnish particulars:

.....
.....

2.3 Does the bidder or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest in the enterprise have any interest in any other related enterprise whether or not they are bidding for this contract? YES/NO

2.3.1 If so, furnish particulars:

.....
.....

3 DECLARATION

I, _____ the _____ undersigned, (name)..... In submitting the accompanying bid, do hereby make the following statements that I certify to be true and complete in every respect:

- 3.1 I have read and I understand the contents of this disclosure;
- 3.2 I understand that the accompanying bid will be disqualified if this disclosure is found not to be true and complete in every respect;
- 3.3 The bidder has arrived at the accompanying bid independently from, and without consultation, communication, agreement or arrangement with any competitor. However, communication between partners in a joint venture or consortium² will not be construed as collusive bidding.
- 3.4 In addition, there have been no consultations, communications, agreements or arrangements with any competitor regarding the quality, quantity, specifications, prices, including methods, factors or formulas used to calculate prices, market allocation, the intention or decision to submit or not to submit the bid, bidding with the intention not to win the bid and conditions or delivery particulars of the products or services to which this bid invitation relates.
- 3.4 The terms of the accompanying bid have not been, and will not be, disclosed by the bidder, directly or indirectly, to any competitor, prior to the date and time of the official bid opening or of the awarding of the contract.
- 3.5 There have been no consultations, communications, agreements or arrangements made by the bidder with any official of the procuring

² Joint venture or Consortium means an association of persons for the purpose of combining their expertise, property, capital, efforts, skill and knowledge in an activity for the execution of a contract.

SBD4

institution in relation to this procurement process prior to and during the bidding process except to provide clarification on the bid submitted where so required by the institution; and the bidder was not involved in the drafting of the specifications or terms of reference for this bid.

- 3.6 I am aware that, in addition and without prejudice to any other remedy provided to combat any restrictive practices related to bids and contracts, bids that are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act No 89 of 1998 and or may be reported to the National Prosecuting Authority (NPA) for criminal investigation and or may be restricted from conducting business with the public sector for a period not exceeding ten (10) years in terms of the Prevention and Combating of Corrupt Activities Act No 12 of 2004 or any other applicable legislation.

I CERTIFY THAT THE INFORMATION FURNISHED IN PARAGRAPHS 1, 2 and 3 ABOVE IS CORRECT.

I ACCEPT THAT THE STATE MAY REJECT THE BID OR ACT AGAINST ME IN TERMS OF PARAGRAPH 6 OF PFMA SCM INSTRUCTION 03 OF 2021/22 ON PREVENTING AND COMBATING ABUSE IN THE SUPPLY CHAIN MANAGEMENT SYSTEM SHOULD THIS DECLARATION PROVE TO BE FALSE.

.....
Signature	Date
.....
Position	Name of bidder

**PREFERENCE POINTS CLAIM FORM IN TERMS OF THE PREFERENTIAL
PROCUREMENT REGULATIONS 2022**

This preference form must form part of all tenders invited. It contains general information and serves as a claim form for preference points for specific goals.

NB: BEFORE COMPLETING THIS FORM, TENDERERS MUST STUDY THE GENERAL CONDITIONS, DEFINITIONS AND DIRECTIVES APPLICABLE IN RESPECT OF THE TENDER AND PREFERENTIAL PROCUREMENT REGULATIONS, 2022

1. GENERAL CONDITIONS

1.1 The following preference point systems are applicable to invitations to tender:

- the 80/20 system for requirements with a Rand value of up to R50 000 000 (all applicable taxes included); and
- the 90/10 system for requirements with a Rand value above R50 000 000 (all applicable taxes included).

1.2 To be completed by the organ of state

a) The applicable preference point system for this tender is the 80/20 preference point system.

1.3 Points for this tender (even in the case of a tender for income-generating contracts) shall be awarded for:

- (a) Price; and
- (b) Specific Goals.

1.4 To be completed by the organ of state:

The maximum points for this tender are allocated as follows:

	POINTS
PRICE	80
SPECIFIC GOALS	20
Total points for Price and SPECIFIC GOALS	100

1.5 Failure on the part of a tenderer to submit proof or documentation required in terms of this tender to claim points for specific goals with the tender, will be interpreted to mean that preference points for specific goals are not claimed.

1.6 The organ of state reserves the right to require of a tenderer, either before a tender is adjudicated or at any time subsequently, to substantiate any claim in regard to preferences, in any manner required by the organ of state.

2. DEFINITIONS

- (a) **“tender”** means a written offer in the form determined by an organ of state in response to an invitation to provide goods or services through price quotations, competitive tendering process or any other method envisaged in legislation;
- (b) **“price”** means an amount of money tendered for goods or services, and includes all applicable taxes less all unconditional discounts;
- (c) **“rand value”** means the total estimated value of a contract in Rand, calculated at the time of bid invitation, and includes all applicable taxes;
- (d) **“tender for income-generating contracts”** means a written offer in the form determined by an organ of state in response to an invitation for the origination of income-generating contracts through any method envisaged in legislation that will result in a legal agreement between the organ of state and a third party that produces revenue for the organ of state, and includes, but is not limited to, leasing and disposal of assets and concession contracts, excluding direct sales and disposal of assets through public auctions; and
- (e) **“the Act”** means the Preferential Procurement Policy Framework Act, 2000 (Act No. 5 of 2000).

3. FORMULAE FOR PROCUREMENT OF GOODS AND SERVICES

3.1. POINTS AWARDED FOR PRICE

3.1.1 THE 80/20 OR 90/10 PREFERENCE POINT SYSTEMS

A maximum of 80 or 90 points is allocated for price on the following basis:

$$\begin{array}{ccc} \mathbf{80/20} & \mathbf{or} & \mathbf{90/10} \\ \mathbf{P_s = 80 \left(1 - \frac{P_t - P_{min}}{P_{min}} \right)} & \mathbf{or} & \mathbf{P_s = 90 \left(1 - \frac{P_t - P_{min}}{P_{min}} \right)} \end{array}$$

Where

P_s = Points scored for price of tender under consideration

P_t = Price of tender under consideration

P_{min} = Price of lowest acceptable tender

3.2. FORMULAE FOR DISPOSAL OR LEASING OF STATE ASSETS AND INCOME GENERATING PROCUREMENT

3.2.1. POINTS AWARDED FOR PRICE

A maximum of 80 or 90 points is allocated for price on the following basis:

$$\begin{array}{ccc} \mathbf{80/20} & \mathbf{or} & \mathbf{90/10} \\ \mathbf{P_s = 80 \left(1 + \frac{P_t - P_{max}}{P_{max}} \right)} & \mathbf{or} & \mathbf{P_s = 90 \left(1 + \frac{P_t - P_{max}}{P_{max}} \right)} \end{array}$$

Where

- Ps = Points scored for price of tender under consideration
 Pt = Price of tender under consideration
 Pmax = Price of highest acceptable tender

4. POINTS AWARDED FOR SPECIFIC GOALS

- 4.1. In terms of Regulation 4(2); 5(2); 6(2) and 7(2) of the Preferential Procurement Regulations, preference points must be awarded for specific goals stated in the tender. For the purposes of this tender the tenderer will be allocated points based on the goals stated in table 1 below as may be supported by proof/ documentation stated in the conditions of this tender:
- 4.2. In cases where organs of state intend to use Regulation 3(2) of the Regulations, which states that, if it is unclear whether the 80/20 or 90/10 preference point system applies, an organ of state must, in the tender documents, stipulate in the case of—
- (a) an invitation for tender for income-generating contracts, that either the 80/20 or 90/10 preference point system will apply and that the highest acceptable tender will be used to determine the applicable preference point system; or
 - (b) any other invitation for tender, that either the 80/20 or 90/10 preference point system will apply and that the lowest acceptable tender will be used to determine the applicable preference point system,
- then the organ of state must indicate the points allocated for specific goals for both the 90/10 and 80/20 preference point system.

Table 1: Specific goals for the tender and points claimed are indicated per the table below.

(Note to organs of state: Where either the 90/10 or 80/20 preference point system is applicable, corresponding points must also be indicated as such.

Note to tenderers: The tenderer must indicate how they claim points for each preference point system.)

The specific goals allocated points in terms of this tender	Number of points allocated (80/20 system) (To be completed by the organ of state)	Number of points claimed (80/20 system) (To be completed by the tenderer)
Black ownership (10) <ul style="list-style-type: none"> • 10 points for 100% black owned • 07 points for 75%- 99% black owned • 3 points for 50%- 74% black owned • 1 point for 1%-49% black owned • 0-point for 0% black owned 	10	

Women ownership (5) <ul style="list-style-type: none"> • 5 points for 75% - 100% women owned • 3 points for 51% - 74% women owned • 1 point for below 51% women owned • 0-point for no women owned 	5	
Size of the company (5) <ul style="list-style-type: none"> • 5 points for EME • 3 points for QSE • 1 point for GE 	5	

DECLARATION WITH REGARD TO COMPANY/FIRM

4.3. Name of company/firm.....

4.4. Company registration number:

4.5. TYPE OF COMPANY/ FIRM

- Partnership/Joint Venture / Consortium
- One-person business/sole propriety
- Close corporation
- Public Company
- Personal Liability Company
- (Pty) Limited
- Non-Profit Company
- State Owned Company

[TICK APPLICABLE BOX]

4.6. I, the undersigned, who is duly authorised to do so on behalf of the company/firm, certify that the points claimed, based on the specific goals as advised in the tender, qualifies the company/ firm for the preference(s) shown and I acknowledge that:

- i) The information furnished is true and correct;
- ii) The preference points claimed are in accordance with the General Conditions as indicated in paragraph 1 of this form;
- iii) In the event of a contract being awarded as a result of points claimed as shown in paragraphs 1.4 and 4.2, the contractor may be required to furnish documentary proof to the satisfaction of the organ of state that the claims are correct;
- iv) If the specific goals have been claimed or obtained on a fraudulent basis or any of the conditions of contract have not been fulfilled, the organ of state may, in addition to any other remedy it may have –
 - (a) disqualify the person from the tendering process;
 - (b) recover costs, losses or damages it has incurred or suffered as a result of that person’s conduct;
 - (c) cancel the contract and claim any damages which it has suffered as a result of having to make less favourable arrangements due

to such cancellation;

- (d) recommend that the tenderer or contractor, its shareholders and directors, or only the shareholders and directors who acted on a fraudulent basis, be restricted from obtaining business from any organ of state for a period not exceeding 10 years, after the *audi alteram partem* (hear the other side) rule has been applied; and
- (e) forward the matter for criminal prosecution, if deemed necessary.

.....	
SIGNATURE(S) OF TENDERER(S)	
SURNAME AND NAME:
DATE:
ADDRESS:

THE NATIONAL TREASURY

Republic of South Africa



**GOVERNMENT PROCUREMENT:
GENERAL CONDITIONS OF CONTRACT**

July 2010

GOVERNMENT PROCUREMENT
GENERAL CONDITIONS OF CONTRACT
July 2010

NOTES

The purpose of this document is to:

- (i) Draw special attention to certain general conditions applicable to government bids, contracts and orders; and
- (ii) To ensure that clients be familiar with regard to the rights and obligations of all parties involved in doing business with government.

In this document words in the singular also mean in the plural and vice versa and words in the masculine also mean in the feminine and neuter.

- The General Conditions of Contract will form part of all bid documents and may not be amended.
- Special Conditions of Contract (SCC) relevant to a specific bid, should be compiled separately for every bid (if applicable) and will supplement the General Conditions of Contract. Whenever there is a conflict, the provisions in the SCC shall prevail.

TABLE OF CLAUSES

1. Definitions
2. Application
3. General
4. Standards
5. Use of contract documents and information; inspection
6. Patent rights
7. Performance security
8. Inspections, tests and analysis
9. Packing
10. Delivery and documents
11. Insurance
12. Transportation
13. Incidental services
14. Spare parts
15. Warranty
16. Payment
17. Prices
18. Contract amendments
19. Assignment
20. Subcontracts
21. Delays in the supplier's performance
22. Penalties
23. Termination for default
24. Dumping and countervailing duties
25. Force Majeure
26. Termination for insolvency
27. Settlement of disputes
28. Limitation of liability
29. Governing language
30. Applicable law
31. Notices
32. Taxes and duties
33. National Industrial Participation Programme (NIPP)
34. Prohibition of restrictive practices

General Conditions of Contract

1. Definitions

1. The following terms shall be interpreted as indicated:
 - 1.1 "Closing time" means the date and hour specified in the bidding documents for the receipt of bids.
 - 1.2 "Contract" means the written agreement entered into between the purchaser and the supplier, as recorded in the contract form signed by the parties, including all attachments and appendices thereto and all documents incorporated by reference therein.
 - 1.3 "Contract price" means the price payable to the supplier under the contract for the full and proper performance of his contractual obligations.
 - 1.4 "Corrupt practice" means the offering, giving, receiving, or soliciting of any thing of value to influence the action of a public official in the procurement process or in contract execution.
 - 1.5 "Countervailing duties" are imposed in cases where an enterprise abroad is subsidized by its government and encouraged to market its products internationally.
 - 1.6 "Country of origin" means the place where the goods were mined, grown or produced or from which the services are supplied. Goods are produced when, through manufacturing, processing or substantial and major assembly of components, a commercially recognized new product results that is substantially different in basic characteristics or in purpose or utility from its components.
 - 1.7 "Day" means calendar day.
 - 1.8 "Delivery" means delivery in compliance of the conditions of the contract or order.
 - 1.9 "Delivery ex stock" means immediate delivery directly from stock actually on hand.
 - 1.10 "Delivery into consignees store or to his site" means delivered and unloaded in the specified store or depot or on the specified site in compliance with the conditions of the contract or order, the supplier bearing all risks and charges involved until the supplies are so delivered and a valid receipt is obtained.
 - 1.11 "Dumping" occurs when a private enterprise abroad market its goods on own initiative in the RSA at lower prices than that of the country of origin and which have the potential to harm the local industries in the

RSA.

- 1.12 "Force majeure" means an event beyond the control of the supplier and not involving the supplier's fault or negligence and not foreseeable. Such events may include, but is not restricted to, acts of the purchaser in its sovereign capacity, wars or revolutions, fires, floods, epidemics, quarantine restrictions and freight embargoes.
- 1.13 "Fraudulent practice" means a misrepresentation of facts in order to influence a procurement process or the execution of a contract to the detriment of any bidder, and includes collusive practice among bidders (prior to or after bid submission) designed to establish bid prices at artificial non-competitive levels and to deprive the bidder of the benefits of free and open competition.
- 1.14 "GCC" means the General Conditions of Contract.
- 1.15 "Goods" means all of the equipment, machinery, and/or other materials that the supplier is required to supply to the purchaser under the contract.
- 1.16 "Imported content" means that portion of the bidding price represented by the cost of components, parts or materials which have been or are still to be imported (whether by the supplier or his subcontractors) and which costs are inclusive of the costs abroad, plus freight and other direct importation costs such as landing costs, dock dues, import duty, sales duty or other similar tax or duty at the South African place of entry as well as transportation and handling charges to the factory in the Republic where the supplies covered by the bid will be manufactured.
- 1.17 "Local content" means that portion of the bidding price which is not included in the imported content provided that local manufacture does take place.
- 1.18 "Manufacture" means the production of products in a factory using labour, materials, components and machinery and includes other related value-adding activities.
- 1.19 "Order" means an official written order issued for the supply of goods or works or the rendering of a service.
- 1.20 "Project site," where applicable, means the place indicated in bidding documents.
- 1.21 "Purchaser" means the organization purchasing the goods.
- 1.22 "Republic" means the Republic of South Africa.
- 1.23 "SCC" means the Special Conditions of Contract.
- 1.24 "Services" means those functional services ancillary to the supply of the goods, such as transportation and any other incidental services, such as installation, commissioning, provision of technical assistance, training, catering, gardening, security, maintenance and other such

obligations of the supplier covered under the contract.

1.25 "Written" or "in writing" means handwritten in ink or any form of electronic or mechanical writing.

2. Application

2.1 These general conditions are applicable to all bids, contracts and orders including bids for functional and professional services, sales, hiring, letting and the granting or acquiring of rights, but excluding immovable property, unless otherwise indicated in the bidding documents.

2.2 Where applicable, special conditions of contract are also laid down to cover specific supplies, services or works.

2.3 Where such special conditions of contract are in conflict with these general conditions, the special conditions shall apply.

3. General

3.1 Unless otherwise indicated in the bidding documents, the purchaser shall not be liable for any expense incurred in the preparation and submission of a bid. Where applicable a non-refundable fee for documents may be charged.

3.2 With certain exceptions, invitations to bid are only published in the Government Tender Bulletin. The Government Tender Bulletin may be obtained directly from the Government Printer, Private Bag X85, Pretoria 0001, or accessed electronically from www.treasury.gov.za

4. Standards

4.1 The goods supplied shall conform to the standards mentioned in the bidding documents and specifications.

5. Use of contract documents and information; inspection.

5.1 The supplier shall not, without the purchaser's prior written consent, disclose the contract, or any provision thereof, or any specification, plan, drawing, pattern, sample, or information furnished by or on behalf of the purchaser in connection therewith, to any person other than a person employed by the supplier in the performance of the contract. Disclosure to any such employed person shall be made in confidence and shall extend only so far as may be necessary for purposes of such performance.

5.2 The supplier shall not, without the purchaser's prior written consent, make use of any document or information mentioned in GCC clause 5.1 except for purposes of performing the contract.

5.3 Any document, other than the contract itself mentioned in GCC clause 5.1 shall remain the property of the purchaser and shall be returned (all copies) to the purchaser on completion of the supplier's performance under the contract if so required by the purchaser.

5.4 The supplier shall permit the purchaser to inspect the supplier's records relating to the performance of the supplier and to have them audited by auditors appointed by the purchaser, if so required by the purchaser.

6. Patent rights

6.1 The supplier shall indemnify the purchaser against all third-party claims of infringement of patent, trademark, or industrial design rights arising from use of the goods or any part thereof by the purchaser.

7. Performance security

- 7.1 Within thirty (30) days of receipt of the notification of contract award, the successful bidder shall furnish to the purchaser the performance security of the amount specified in SCC.
- 7.2 The proceeds of the performance security shall be payable to the purchaser as compensation for any loss resulting from the supplier's failure to complete his obligations under the contract.
- 7.3 The performance security shall be denominated in the currency of the contract, or in a freely convertible currency acceptable to the purchaser and shall be in one of the following forms:
 - (a) a bank guarantee or an irrevocable letter of credit issued by a reputable bank located in the purchaser's country or abroad, acceptable to the purchaser, in the form provided in the bidding documents or another form acceptable to the purchaser; or
 - (b) a cashier's or certified cheque
- 7.4 The performance security will be discharged by the purchaser and returned to the supplier not later than thirty (30) days following the date of completion of the supplier's performance obligations under the contract, including any warranty obligations, unless otherwise specified in SCC.

8. Inspections, tests and analyses

- 8.1 All pre-bidding testing will be for the account of the bidder.
- 8.2 If it is a bid condition that supplies to be produced or services to be rendered should at any stage during production or execution or on completion be subject to inspection, the premises of the bidder or contractor shall be open, at all reasonable hours, for inspection by a representative of the Department or an organization acting on behalf of the Department.
- 8.3 If there are no inspection requirements indicated in the bidding documents and no mention is made in the contract, but during the contract period it is decided that inspections shall be carried out, the purchaser shall itself make the necessary arrangements, including payment arrangements with the testing authority concerned.
- 8.4 If the inspections, tests and analyses referred to in clauses 8.2 and 8.3 show the supplies to be in accordance with the contract requirements, the cost of the inspections, tests and analyses shall be defrayed by the purchaser.
- 8.5 Where the supplies or services referred to in clauses 8.2 and 8.3 do not comply with the contract requirements, irrespective of whether such supplies or services are accepted or not, the cost in connection with these inspections, tests or analyses shall be defrayed by the supplier.
- 8.6 Supplies and services which are referred to in clauses 8.2 and 8.3 and which do not comply with the contract requirements may be rejected.
- 8.7 Any contract supplies may on or after delivery be inspected, tested or

analyzed and may be rejected if found not to comply with the requirements of the contract. Such rejected supplies shall be held at the cost and risk of the supplier who shall, when called upon, remove them immediately at his own cost and forthwith substitute them with supplies which do comply with the requirements of the contract. Failing such removal the rejected supplies shall be returned at the suppliers cost and risk. Should the supplier fail to provide the substitute supplies forthwith, the purchaser may, without giving the supplier further opportunity to substitute the rejected supplies, purchase such supplies as may be necessary at the expense of the supplier.

8.8 The provisions of clauses 8.4 to 8.7 shall not prejudice the right of the purchaser to cancel the contract on account of a breach of the conditions thereof, or to act in terms of Clause 23 of GCC.

9. Packing

9.1 The supplier shall provide such packing of the goods as is required to prevent their damage or deterioration during transit to their final destination, as indicated in the contract. The packing shall be sufficient to withstand, without limitation, rough handling during transit and exposure to extreme temperatures, salt and precipitation during transit, and open storage. Packing, case size and weights shall take into consideration, where appropriate, the remoteness of the goods' final destination and the absence of heavy handling facilities at all points in transit.

9.2 The packing, marking, and documentation within and outside the packages shall comply strictly with such special requirements as shall be expressly provided for in the contract, including additional requirements, if any, specified in SCC, and in any subsequent instructions ordered by the purchaser.

10. Delivery and documents

10.1 Delivery of the goods shall be made by the supplier in accordance with the terms specified in the contract. The details of shipping and/or other documents to be furnished by the supplier are specified in SCC.

10.2 Documents to be submitted by the supplier are specified in SCC.

11. Insurance

11.1 The goods supplied under the contract shall be fully insured in a freely convertible currency against loss or damage incidental to manufacture or acquisition, transportation, storage and delivery in the manner specified in the SCC.

12. Transportation

12.1 Should a price other than an all-inclusive delivered price be required, this shall be specified in the SCC.

13. Incidental services

13.1 The supplier may be required to provide any or all of the following services, including additional services, if any, specified in SCC:

- (a) performance or supervision of on-site assembly and/or commissioning of the supplied goods;
- (b) furnishing of tools required for assembly and/or maintenance of the supplied goods;
- (c) furnishing of a detailed operations and maintenance manual for each appropriate unit of the supplied goods;

- (d) performance or supervision or maintenance and/or repair of the supplied goods, for a period of time agreed by the parties, provided that this service shall not relieve the supplier of any warranty obligations under this contract; and
- (e) training of the purchaser's personnel, at the supplier's plant and/or on-site, in assembly, start-up, operation, maintenance, and/or repair of the supplied goods.

13.2 Prices charged by the supplier for incidental services, if not included in the contract price for the goods, shall be agreed upon in advance by the parties and shall not exceed the prevailing rates charged to other parties by the supplier for similar services.

14. Spare parts

14.1 As specified in SCC, the supplier may be required to provide any or all of the following materials, notifications, and information pertaining to spare parts manufactured or distributed by the supplier:

- (a) such spare parts as the purchaser may elect to purchase from the supplier, provided that this election shall not relieve the supplier of any warranty obligations under the contract; and
- (b) in the event of termination of production of the spare parts:
 - (i) Advance notification to the purchaser of the pending termination, in sufficient time to permit the purchaser to procure needed requirements; and
 - (ii) following such termination, furnishing at no cost to the purchaser, the blueprints, drawings, and specifications of the spare parts, if requested.

15. Warranty

15.1 The supplier warrants that the goods supplied under the contract are new, unused, of the most recent or current models, and that they incorporate all recent improvements in design and materials unless provided otherwise in the contract. The supplier further warrants that all goods supplied under this contract shall have no defect, arising from design, materials, or workmanship (except when the design and/or material is required by the purchaser's specifications) or from any act or omission of the supplier, that may develop under normal use of the supplied goods in the conditions prevailing in the country of final destination.

15.2 This warranty shall remain valid for twelve (12) months after the goods, or any portion thereof as the case may be, have been delivered to and accepted at the final destination indicated in the contract, or for eighteen (18) months after the date of shipment from the port or place of loading in the source country, whichever period concludes earlier, unless specified otherwise in SCC.

15.3 The purchaser shall promptly notify the supplier in writing of any claims arising under this warranty.

15.4 Upon receipt of such notice, the supplier shall, within the period specified in SCC and with all reasonable speed, repair or replace the defective goods or parts thereof, without costs to the purchaser.

15.5 If the supplier, having been notified, fails to remedy the defect(s) within the period specified in SCC, the purchaser may proceed to take

such remedial action as may be necessary, at the supplier's risk and expense and without prejudice to any other rights which the purchaser may have against the supplier under the contract.

16. Payment

- 16.1 The method and conditions of payment to be made to the supplier under this contract shall be specified in SCC.
- 16.2 The supplier shall furnish the purchaser with an invoice accompanied by a copy of the delivery note and upon fulfillment of other obligations stipulated in the contract.
- 16.3 Payments shall be made promptly by the purchaser, but in no case later than thirty (30) days after submission of an invoice or claim by the supplier.
- 16.4 Payment will be made in Rand unless otherwise stipulated in SCC.

17. Prices

- 17.1 Prices charged by the supplier for goods delivered and services performed under the contract shall not vary from the prices quoted by the supplier in his bid, with the exception of any price adjustments authorized in SCC or in the purchaser's request for bid validity extension, as the case may be.

18. Contract amendments

- 18.1 No variation in or modification of the terms of the contract shall be made except by written amendment signed by the parties concerned.

19. Assignment

- 19.1 The supplier shall not assign, in whole or in part, its obligations to perform under the contract, except with the purchaser's prior written consent.

20. Subcontracts

- 20.1 The supplier shall notify the purchaser in writing of all subcontracts awarded under this contracts if not already specified in the bid. Such notification, in the original bid or later, shall not relieve the supplier from any liability or obligation under the contract.

21. Delays in the supplier's performance

- 21.1 Delivery of the goods and performance of services shall be made by the supplier in accordance with the time schedule prescribed by the purchaser in the contract.
- 21.2 If at any time during performance of the contract, the supplier or its subcontractor(s) should encounter conditions impeding timely delivery of the goods and performance of services, the supplier shall promptly notify the purchaser in writing of the fact of the delay, its likely duration and its cause(s). As soon as practicable after receipt of the supplier's notice, the purchaser shall evaluate the situation and may at his discretion extend the supplier's time for performance, with or without the imposition of penalties, in which case the extension shall be ratified by the parties by amendment of contract.
- 21.3 No provision in a contract shall be deemed to prohibit the obtaining of supplies or services from a national department, provincial department, or a local authority.
- 21.4 The right is reserved to procure outside of the contract small quantities or to have minor essential services executed if an emergency arises, the

supplier's point of supply is not situated at or near the place where the supplies are required, or the supplier's services are not readily available.

21.5 Except as provided under GCC Clause 25, a delay by the supplier in the performance of its delivery obligations shall render the supplier liable to the imposition of penalties, pursuant to GCC Clause 22, unless an extension of time is agreed upon pursuant to GCC Clause 21.2 without the application of penalties.

21.6 Upon any delay beyond the delivery period in the case of a supplies contract, the purchaser shall, without canceling the contract, be entitled to purchase supplies of a similar quality and up to the same quantity in substitution of the goods not supplied in conformity with the contract and to return any goods delivered later at the supplier's expense and risk, or to cancel the contract and buy such goods as may be required to complete the contract and without prejudice to his other rights, be entitled to claim damages from the supplier.

22. Penalties

22.1 Subject to GCC Clause 25, if the supplier fails to deliver any or all of the goods or to perform the services within the period(s) specified in the contract, the purchaser shall, without prejudice to its other remedies under the contract, deduct from the contract price, as a penalty, a sum calculated on the delivered price of the delayed goods or unperformed services using the current prime interest rate calculated for each day of the delay until actual delivery or performance. The purchaser may also consider termination of the contract pursuant to GCC Clause 23.

23. Termination for default

23.1 The purchaser, without prejudice to any other remedy for breach of contract, by written notice of default sent to the supplier, may terminate this contract in whole or in part:

- (a) if the supplier fails to deliver any or all of the goods within the period(s) specified in the contract, or within any extension thereof granted by the purchaser pursuant to GCC Clause 21.2;
- (b) if the Supplier fails to perform any other obligation(s) under the contract; or
- (c) if the supplier, in the judgment of the purchaser, has engaged in corrupt or fraudulent practices in competing for or in executing the contract.

23.2 In the event the purchaser terminates the contract in whole or in part, the purchaser may procure, upon such terms and in such manner as it deems appropriate, goods, works or services similar to those undelivered, and the supplier shall be liable to the purchaser for any excess costs for such similar goods, works or services. However, the supplier shall continue performance of the contract to the extent not terminated.

23.3 Where the purchaser terminates the contract in whole or in part, the purchaser may decide to impose a restriction penalty on the supplier by prohibiting such supplier from doing business with the public sector for a period not exceeding 10 years.

23.4 If a purchaser intends imposing a restriction on a supplier or any

person associated with the supplier, the supplier will be allowed a time period of not more than fourteen (14) days to provide reasons why the envisaged restriction should not be imposed. Should the supplier fail to respond within the stipulated fourteen (14) days the purchaser may regard the intended penalty as not objected against and may impose it on the supplier.

- 23.5 Any restriction imposed on any person by the Accounting Officer / Authority will, at the discretion of the Accounting Officer / Authority, also be applicable to any other enterprise or any partner, manager, director or other person who wholly or partly exercises or exercised or may exercise control over the enterprise of the first-mentioned person, and with which enterprise or person the first-mentioned person, is or was in the opinion of the Accounting Officer / Authority actively associated.
- 23.6 If a restriction is imposed, the purchaser must, within five (5) working days of such imposition, furnish the National Treasury, with the following information:
- (i) the name and address of the supplier and / or person restricted by the purchaser;
 - (ii) the date of commencement of the restriction
 - (iii) the period of restriction; and
 - (iv) the reasons for the restriction.

These details will be loaded in the National Treasury's central database of suppliers or persons prohibited from doing business with the public sector.

- 23.7 If a court of law convicts a person of an offence as contemplated in sections 12 or 13 of the Prevention and Combating of Corrupt Activities Act, No. 12 of 2004, the court may also rule that such person's name be endorsed on the Register for Tender Defaulters. When a person's name has been endorsed on the Register, the person will be prohibited from doing business with the public sector for a period not less than five years and not more than 10 years. The National Treasury is empowered to determine the period of restriction and each case will be dealt with on its own merits. According to section 32 of the Act the Register must be open to the public. The Register can be perused on the National Treasury website.

24. Anti-dumping and countervailing duties and rights

- 24.1 When, after the date of bid, provisional payments are required, or anti-dumping or countervailing duties are imposed, or the amount of a provisional payment or anti-dumping or countervailing right is increased in respect of any dumped or subsidized import, the State is not liable for any amount so required or imposed, or for the amount of any such increase. When, after the said date, such a provisional payment is no longer required or any such anti-dumping or countervailing right is abolished, or where the amount of such provisional payment or any such right is reduced, any such favourable difference shall on demand be paid forthwith by the contractor to the State or the State may deduct such amounts from moneys (if any) which may otherwise be due to the contractor in regard to supplies or services which he delivered or rendered, or is to deliver or render in terms of the contract or any other contract or any other amount which

may be due to him

25. Force Majeure

- 25.1 Notwithstanding the provisions of GCC Clauses 22 and 23, the supplier shall not be liable for forfeiture of its performance security, damages, or termination for default if and to the extent that his delay in performance or other failure to perform his obligations under the contract is the result of an event of force majeure.
- 25.2 If a force majeure situation arises, the supplier shall promptly notify the purchaser in writing of such condition and the cause thereof. Unless otherwise directed by the purchaser in writing, the supplier shall continue to perform its obligations under the contract as far as is reasonably practical, and shall seek all reasonable alternative means for performance not prevented by the force majeure event.

26. Termination for insolvency

- 26.1 The purchaser may at any time terminate the contract by giving written notice to the supplier if the supplier becomes bankrupt or otherwise insolvent. In this event, termination will be without compensation to the supplier, provided that such termination will not prejudice or affect any right of action or remedy which has accrued or will accrue thereafter to the purchaser.

27. Settlement of Disputes

- 27.1 If any dispute or difference of any kind whatsoever arises between the purchaser and the supplier in connection with or arising out of the contract, the parties shall make every effort to resolve amicably such dispute or difference by mutual consultation.
- 27.2 If, after thirty (30) days, the parties have failed to resolve their dispute or difference by such mutual consultation, then either the purchaser or the supplier may give notice to the other party of his intention to commence with mediation. No mediation in respect of this matter may be commenced unless such notice is given to the other party.
- 27.3 Should it not be possible to settle a dispute by means of mediation, it may be settled in a South African court of law.
- 27.4 Mediation proceedings shall be conducted in accordance with the rules of procedure specified in the SCC.
- 27.5 Notwithstanding any reference to mediation and/or court proceedings herein,
- (a) the parties shall continue to perform their respective obligations under the contract unless they otherwise agree; and
 - (b) the purchaser shall pay the supplier any monies due the supplier.

28. Limitation of liability

- 28.1 Except in cases of criminal negligence or willful misconduct, and in the case of infringement pursuant to Clause 6;
- (a) the supplier shall not be liable to the purchaser, whether in contract, tort, or otherwise, for any indirect or consequential loss or damage, loss of use, loss of production, or loss of profits or interest costs, provided that this exclusion shall not apply to any obligation of the supplier to pay penalties and/or damages to the purchaser; and

- (b) the aggregate liability of the supplier to the purchaser, whether under the contract, in tort or otherwise, shall not exceed the total contract price, provided that this limitation shall not apply to the cost of repairing or replacing defective equipment.
- 29. Governing language** 29.1 The contract shall be written in English. All correspondence and other documents pertaining to the contract that is exchanged by the parties shall also be written in English.
- 30. Applicable law** 30.1 The contract shall be interpreted in accordance with South African laws, unless otherwise specified in SCC.
- 31. Notices** 31.1 Every written acceptance of a bid shall be posted to the supplier concerned by registered or certified mail and any other notice to him shall be posted by ordinary mail to the address furnished in his bid or to the address notified later by him in writing and such posting shall be deemed to be proper service of such notice
- 31.2 The time mentioned in the contract documents for performing any act after such aforesaid notice has been given, shall be reckoned from the date of posting of such notice.
- 32. Taxes and duties** 32.1 A foreign supplier shall be entirely responsible for all taxes, stamp duties, license fees, and other such levies imposed outside the purchaser's country.
- 32.2 A local supplier shall be entirely responsible for all taxes, duties, license fees, etc., incurred until delivery of the contracted goods to the purchaser.
- 32.3 No contract shall be concluded with any bidder whose tax matters are not in order. Prior to the award of a bid the Department must be in possession of a tax clearance certificate, submitted by the bidder. This certificate must be an original issued by the South African Revenue Services.
- 33. National Industrial Participation Programme (NIP)** 33.1 The NIP Programme administered by the Department of Trade and Industry shall be applicable to all contracts that are subject to the NIP obligation.
- 34 Prohibition of Restrictive practices** 34.1 In terms of section 4 (1) (b) (iii) of the Competition Act No. 89 of 1998, as amended, an agreement between, or concerted practice by, firms, or a decision by an association of firms, is prohibited if it is between parties in a horizontal relationship and if a bidder (s) is / are or a contractor(s) was / were involved in collusive bidding (or bid rigging).
- 34.2 If a bidder(s) or contractor(s), based on reasonable grounds or evidence obtained by the purchaser, has / have engaged in the restrictive practice referred to above, the purchaser may refer the matter to the Competition Commission for investigation and possible imposition of administrative penalties as contemplated in the Competition Act No. 89 of 1998.

34.3

If a bidder(s) or contractor(s), has / have been found guilty by the Competition Commission of the restrictive practice referred to above, the purchaser may, in addition and without prejudice to any other remedy provided for, invalidate the bid(s) for such item(s) offered, and / or terminate the contract in whole or part, and / or restrict the bidder(s) or contractor(s) from conducting business with the public sector for a period not exceeding ten (10) years and / or claim damages from the bidder(s) or contractor(s) concerned.

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Signature

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Date

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Position

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Name of bidder