

	Strategy	Engineering
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Tender Evaluation Strategy

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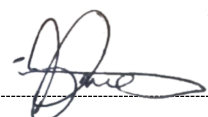
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1. INTRODUCTION

This document establishes the technical evaluation strategy for the evaluation of tenders that will be received in response to the request to tender for the work to be done at civil works panel. This strategy is a high level consideration of the key aspects that will give direction to the technical evaluation process. This strategy will be applicable to both greenfield and brownfield projects in Eskom Transmission.

2. SUPPORTING CLAUSES

2.1 SCOPE

This document covers the technical evaluation strategy for the evaluation of the tenders for the formation of the civil work panel at Transmission.

The aim of this document is to provide a technical evaluation strategy that shall be used for the technical evaluation of the tenders for the all the minor civil related work. Furthermore, it will ensure transparency in the evaluation process as per the requirements set out in the Tender Engineering Evaluation Procedure (240-48929482) [1].

2.1.1 Purpose

The purpose of this tender technical evaluation strategy is to define Qualitative Evaluation Criteria and TET member responsibilities for tender technical evaluation. The technical evaluation strategy serves as basis for the tender technical evaluation process.

2.1.2 Applicability

This document shall apply to the security fences and lighting related work.

2.2 NORMATIVE/INFORMATIVE REFERENCES

Parties using this document shall apply the most recent edition of the documents listed in the following paragraphs.

2.2.1 Normative

[1] 240-48929482: Tender Engineering Evaluation Procedure

2.2.2 Informative

To assess whether the supplier/s submitted the required **technical documentation** as specified in the Enquiry referenced above, and that such quality documentation complies with the specified requirements.

2.3 DEFINITIONS

2.3.1 Classification

Controlled Disclosure: Controlled Disclosure to external parties (either enforced by law, or discretionary)

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2.4 ABBREVIATIONS

Table 1: List of Abbreviations

Abbreviation	Description
CV	Curriculum Vitae
EDWL	Engineering Design Work Lead
LDE	Lead Discipline Engineer
N/A	Not Applicable
OHSA	Occupational Health and Safety Act
ORHVS	Occupational Regulations for High Voltage Systems
SANS	South African National Standards
TET	Technical Evaluation Team
TST	Transmission Standard

2.5 ROLES AND RESPONSIBILITIES

Engineering Manager: All Engineering Managers throughout Eskom shall ensure that all staff, in their respective areas understand and adhere to this procedure.

Engineering Design Work Lead (EDWL): The EDWL is responsible to manage the execution and adherence to this procedure. Typically on New Build projects the EDWL role is fulfilled by the Lead Discipline Engineer (LDE) and on existing asset projects the EDWL role is fulfilled by the relevant System Engineer / Plant Engineer.

Technical Evaluation Team (TET) member: The delegated engineers / technical specialists who are responsible to review and evaluate technical aspects of the tender documentation as per the Tender Technical Evaluation Strategy.

2.6 PROCESS FOR MONITORING

N/A

2.7 RELATED/SUPPORTING DOCUMENTS

N/A

3. TENDER TECHNICAL EVALUATION STRATEGY

3.1 TECHNICAL EVALUATION THRESHOLD

The scoring for each tender will be done as per the scoring table shown below. This table is as per the requirements of Tender Engineering Evaluation Procedure [1]. The minimum weighted average required for the tender to be considered for further evaluation is 70%. The team will perform risk analysis on tenders

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falling below the 70% threshold to substantiate the result and to authenticate the credibility of the evaluation process and results.

Table 2: Evaluation Scoring Table

Score	Percentage	Definition
5	100	COMPLIANT Meet technical requirement(s) AND; No foreseen technical risk(s) in meeting technical requirements.
4	80	COMPLIANT WITH ASSOCIATED QUALIFICATIONS Meet technical requirement(s) with; Acceptable technical risk(s) AND/OR; Acceptable exceptions AND/OR; Acceptable conditions.
2	40	NON-COMPLIANT Does not meet technical requirement(s) AND/OR; Unacceptable technical risk(s) AND/OR; Unacceptable exceptions AND/OR; Unacceptable conditions.
0	0	TOTALLY DEFICIENT OR NON-RESPONSIVE
Note 1: The scoring table does not allow for scoring of 1 and 3. Note 2: Foreseen acceptable and unacceptable risk(s), exceptions and conditions shall be unambiguously defined in the relevant Tender Technical Evaluation Strategy.		

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3.2 TET MEMBERS

Table 3: TET Members

TET number	TET Member Name	Designation
TET 1	Senzo Duma	Civil Engineer – Substation civil engineering
TET n	TBA	

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3.3 MANADATORY TECHNICAL EVALUATION CRITERIA

N/A

3.4 QUALITATIVE TECHNICAL EVALUATION CRITERIA (A)

The minimum weighted final score (threshold) required for a tender to be considered from a technical perspective is 70%.

The tenderers will be evaluated using the criteria listed in Table 4 below. Each criterion is allocated a weight. An overall scoring will be given for each tenderer. The overall score is a sum total of the individual scores allocated for each criterion. Substation Engineering seeks to test the capabilities of the contractor based on table 4.

Table 4: Evaluation Criteria

	Qualitative Technical Criteria Description	Reference to Technical Specification / Tender Returnable	Criteria Weighting (%)	Criteria Sub Weighting (%)	Score Clarification												
1.	Construction Program/technical Schedule: Applicable scope ticked <table><tr><td>a) Foundations and/or Plinths</td><td>x</td></tr><tr><td>b) Trenches</td><td>x</td></tr><tr><td>c) Earthworks</td><td>x</td></tr><tr><td>d) Roads</td><td>x</td></tr><tr><td>e) Drainage</td><td>x</td></tr><tr><td>f) Yardstone</td><td>x</td></tr></table>	a) Foundations and/or Plinths	x	b) Trenches	x	c) Earthworks	x	d) Roads	x	e) Drainage	x	f) Yardstone	x		20		
a) Foundations and/or Plinths	x																
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c) Earthworks	x																
d) Roads	x																
e) Drainage	x																
f) Yardstone	x																

		g) Buildings	x					
		h) Fencing	x					
		i) Steelwork i.1. Columns & Beams i.2. Equipment support structure i.3. Floodlight mast	x					
		j) Security lighting	x					
		k) Earthmat & earthtails	x					
		l) Substation electrical in buildings l.1. Lighting installation l.2. Ventilation installation l.3. Electrical installation (DB)	x					
	1.1	A program with the order in which main activities will be done				60	All activities listed in order = 5, Few irrelevant activities or few missing = 4, Missing a lot of activities or mostly irrelevant = 2, no submission = 0	

	1.2	Time durations of main activities from start to end			40	Duration make sense with all activities = 5, Duration make sense but missing few activities = 4, Most duration does not make sense = 2, No duration specified = 0																		
2.	Construction Method Statements Tick Applicable <table><tr><td>a) Foundations and/or Plinths</td><td>x</td></tr><tr><td>b) Trenches</td><td>x</td></tr><tr><td>c) Earthworks</td><td>x</td></tr><tr><td>d) Roads</td><td></td></tr><tr><td>e) Drainage</td><td></td></tr><tr><td>f) Yardstone</td><td>x</td></tr><tr><td>g) Buildings</td><td></td></tr><tr><td>h) Fencing</td><td>x</td></tr><tr><td>i) Steelwork l.4. Columns & Beams l.5. Equipment support structure l.6. Floodlight mast</td><td>x</td></tr></table>		a) Foundations and/or Plinths	x	b) Trenches	x	c) Earthworks	x	d) Roads		e) Drainage		f) Yardstone	x	g) Buildings		h) Fencing	x	i) Steelwork l.4. Columns & Beams l.5. Equipment support structure l.6. Floodlight mast	x		30		
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h) Fencing	x																							
i) Steelwork l.4. Columns & Beams l.5. Equipment support structure l.6. Floodlight mast	x																							

		<table border="1"> <tr> <td>j) Security lighting</td> <td>x</td> </tr> <tr> <td>k) Earthmat & earthtails</td> <td></td> </tr> <tr> <td> l) Substation electrical in buildings l.7. Lighting installation l.8. Ventilation installation l.9. Electrical installation (DB) </td> <td>x</td> </tr> </table>	j) Security lighting	x	k) Earthmat & earthtails		l) Substation electrical in buildings l.7. Lighting installation l.8. Ventilation installation l.9. Electrical installation (DB)	x					
j) Security lighting	x												
k) Earthmat & earthtails													
l) Substation electrical in buildings l.7. Lighting installation l.8. Ventilation installation l.9. Electrical installation (DB)	x												
	Addition: • <u>Method of concrete mix</u> The contractor to specify the method of concrete placement, batching on site or supply of ready mix. ○ If Batching – the contractor to provide the following: - Concrete Mix design; - Aggregate to be used; - Location/supplier of aggregate; and - Mixing and testing to be included in the method statement. ○ If ready mix - If Ready mix – the contractor to provide the following: - The supplier of Ready mix and the distance from site; - How results (and what												

		results)will be obtained from the supplier; and - How concrete will be tested on site . • <u>Method of steel erection: (where the crane is required)</u> If the contractor specified that he/she will not subcontract the steel erection, he/she should specify there is a qualified rigger and crane operator to perform the work. If the contractor does not have a qualified rigger, he/she must specify that there will be a subcontractor company responsible for steelwork in this section or under list of subcontractor section.				
	2.1	Relevant method statement with a description of how the main activities will be constructed			100	Relevant, well detailed and all required submitted = 5(if any irrelevant submitted, to be ignored), Missing 20% of the required or few important steps/activities

						missed = 4, Mostly irrelevant submitted and with very few relevant or basic submitted =2, Irrelevant or none provided = 0
3	List of Subcontractors			10		
	3.1	Any company supplying material, plant and equipment that the contractor may hire. List company with the material, plant and equipment which they are supplying			100	All companies with all relevant material, plant and/or equipment listed = 5, Few supplies missing = 4, Only companies listed or only material listed = 2, No submission = 0
4.		List of Tools, Plant and Machinery		10		

	4.1	All relevant earthing tools, plant and machinery to be used during construction owned by the contractor. (All hired to be included in the list of subcontractor)			100	All relevant listed and indicated if owned = 5, Few missing = 4, Mostly irrelevant = 2, None provided = 0
5.		Relevant Previous Projects Completed		20		
	5.1	List of relevant and comparable previous projects executed successfully			60	>5 Projects = 5; 4 to 2 projects = 4; 1 project = 2 ; none provided = 0
	5.2	Including project scope, completion date and client contact person and details			30	Well defined project scope, completion date and client contact person details provided (When all 3 requirements are provided) = 5 ; When any of project scope, completion date or client contact person and details is missing (When only 2

						requirements are provided = 4; When one of project scope , completion date and client contact person and details is provided (When only one of the requirements is provided) = 2 ; None provided = 0
	5.3	Copies of completion certificates			10	All completion certificates for the mentioned projects in 5.1 provided = 5 ; Missing any of the mentioned projects in 5.1 = 4 ; Missing more than half of the projects mentioned in 5.1 = 2 ; none provided = 0
6.		CV's and Qualifications of Key Personnel		10		
	6.1	CV's of Construction Manager/Project Manager, Site Manager/Site Agent and Site Supervisor			30	All required CVs provided = 5 ; Missing 1 CV = 4 ; Only 1

						CV submitted = 2 ; none provided = 0
	6.2	CV's to include academic qualifications and experience of key personnel detailing relevant project specific work experience			60	All personnel meet the minimum qualification and experience = 5. (All key personnel to meet minimum requirements to achieve maximum score); Any of the key personnel not meeting the required qualification and experience = 2
	6.3	Proof/copies of certified academic qualifications			10	All qualifications mentioned in 6.1 & 6.2 provided = 5 (if all certified = 5 and not certified = 0) "Uncertified documents

						cannot be verified and therefore will results in documents not being accepted”.
				TOTAL: 100		

3.5 FORESEEN ACCEPTABLE / UNACCEPTABLE QUALIFICATIONS

3.5.1 Risks

Table 5: Acceptable Technical Risks

Risk	Description
1.	None.

Table 6: Unacceptable Technical Risks

Risk	Description
1.	None.
2.	Contractors who do not have the relevant experience.

3.5.2 Exceptions / Conditions

Table 7: Acceptable Technical Exceptions / Conditions

Risk	Description
1.	None.

Table 8: Unacceptable Technical Exceptions / Conditions

Risk	Description
1.	Skill for civil construction not adequate.

4. AUTHORISATION

This document has been seen and accepted by:

Name	Designation
Thato Mathe	Substation Engineering: Civil: Chief Technologist
Andile Maneli	Substation Engineering: Civil: Middle Manager
Subhas Maharaj	Substation Engineering: Civil: Senior Manager

5. REVISIONS

Date	Rev.	Compiler	Remarks
22/11/2021	1	Senzo Duma	First issue
03/03/2025	2	Senzo Duma	Updated evaluation criteria

6. DEVELOPMENT TEAM

The following people were involved in the development of this document:

Senzo Duma

Thato Mathe

7. ACKNOWLEDGEMENTS

N.A.

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